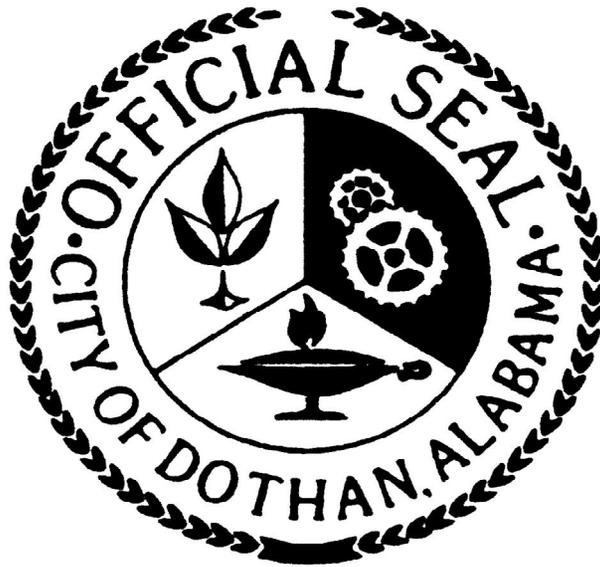


# **FY 2016 & FY 2017 BIENNIAL BUDGET**



**CITY OF DOTHAN  
ALABAMA**

**CITY OF DOTHAN  
FISCAL YEAR 2016 & 2017 BUDGET  
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# City of Dothan **DOTHAN, ALABAMA**

Honorable Mayor and Members  
of the Dothan City Commission

Board of Commissioners:

In accordance with my responsibilities as City Manager, I am charged with the duty of preparing an operating budget of estimated funds necessary to defray the expenses for each ensuing fiscal year for the City of Dothan. In 2003, the City of Dothan amended the Code of Ordinances to allow for the submission and approval of a Biennial Budget; thus, I am submitting to you the following recommended Fiscal Years 2016 and 2017 budgeted revenues and expenditures for your review, which when adopted will be our City's seventh Biennial Operating Budget.

Obviously, the biggest challenge in developing the Fiscal Year 2016 and 2017 budgets for the City of Dothan was dealing with the continuing concerns about the local economy, funding the operations of three new recreation facilities and funding the various requirements of the EPA Administrative Order. Sales tax revenues have shown some positive growth in Fiscal Year 2015 exceeding both the conservative budget projections and last year's (FY 2014) collections year to date. Currently, we are \$4,335,933 over budget as of July receipts; and \$1,723,443 over year to date Fiscal Year 2014 collections.

The City departments were allocated a fixed dollar amount for operating expenses as in previous years, excluding personal services

(salaries and fringes), electrical energy purchased for resale, a reduction in fuel cost reflecting the decrease in prices, insurance expenses and debt service. The operating expenses, or target amounts, were determined to be those expenditures appropriated for Fiscal Year 2015 with any one-time and non-recurring expenses removed. Any additions were a direct result of contractual agreements, reorganization, known price increases or decreases, and additional programs; thus increasing their target marginally. This has been the case for the past ten years and operating cost increases have been minimized because of this.

As occurs during the biennial budget process, I, in conjunction with the Finance Director, establish goals for the upcoming budget development. These goals were:

1. *Be Fiscally Responsible* - Numerous factors create uncertainty, especially as it relates to revenue projections for the next two years. Stability in the economy, federal and state budget issues, possible cutbacks at Fort Rucker, and the weather's impact on electric, water and sewer sales. These make it paramount that we focus (1) to maintain service levels, (2) control cost, and (3) ensure the City has the necessary reserves to handle any drop in

revenue and handle any emergency that should arise. We feel the budget developed meets those criteria.

2. *Live Within the Available Revenues in the General Fund* - It is imperative that basic City services be able to operate with the revenues provided. As always we budget revenues very conservatively to ensure that we are not faced with a shortfall should the economy take a downturn. However, the three new recreational facilities are increasing the cost in Leisure Services' budget. There has been some discussion about increasing the Lodging Tax to offset some of the cost associated with James Oates Park.
3. *Fund the Action Items in the Annual Strategic Plan* - Since the City Commission started the Strategic Planning Process in 2006, most of the major accomplishments were identified in the annual plan. The projects in the 2015 plan have either been funded or included in the budget being presented.
4. *Comply with the EPA Administrative Order on Consent (AOC)* - This process can be best described as a journey that the City is undertaking to correct deficiencies in the sewer system and take actions in the future which assures the system is operated in compliance with the various clean water statutory requirements. Many components of the system have long reached their useful life; and the City committed to the EPA in the AOC that it would repair and properly maintain the sewer infrastructure. To the extent that revenues were available, the budget is undertaking actions to comply with the AOC.
5. *Maintain Fleet Replacement Schedule* - With the additional one percent sales tax, one of the objectives of the City Commission, as well as the staff, was to fund on a regular basis needed vehicle

and equipment replacements in the City fleet. In the 2016 budget, we added an additional \$500,000 because of the need to replace a ladder fire apparatus. Total budget for fleet replacements for 2016 is \$3,250,000. Without this increase, the General Fund's \$2,000,000 would not have gone very far after purchasing the \$1.2 million fire truck. The 2017 budget is at the current year level of \$2,750,000. The total amount for each year includes \$750,000 for the Utility Fund. Based on the capital budget we presented to you in April 2015, this amount does not allow us to replace all the vehicles and equipment that have been identified in need of replacement. The current estimated for Fiscal Year 2016 is \$3.9 million.

6. *Maintain Resurfacing Schedule* - Over the past few years the price of asphalt has increased to the point that it is impacting the miles of roads being resurfaced annually. Because of this, we are increasing the budget amount by \$500,000 for both Fiscal Years 2016 and 2017. The budget for each year is \$2,000,000. Resurfacing is one of the most visible signs to residents that the City is making an honest effort to upgrade infrastructure and attempting to spend their tax dollars wisely, especially since numerous roads are long past the schedule for resurfacing.
7. *Maintain Building Maintenance Schedule* - The budget for both 2016 and 2017 remains at the current levels of \$600,000. Additionally \$250,000 has been included to work on facilities which need modifications to comply with the Americans with Disabilities Act and \$150,000 included for the renovations to the recently purchased building downtown. As you know, we have numerous repairs and maintenance needs at our public buildings. The \$600,000 will not begin to provide for all our needs; however, it is very important to continue such repairs for the public building infrastructure of the City. Should the City Commission decide to

proceed with the facility assessment identified in the Strategic Plan, this could be used to establish priorities.

8. *Maintain a Competitive Salary Structure* - The success in providing quality services to the citizens of Dothan is directly tied to the ability to attract and keep good employees. It is therefore imperative that we maintain a competitive salary and benefits structure. The budget includes funding for a 1.5% cost of living adjustment and funding for the Pay for Performance Program. I am recommending the COLA per fiscal year for employees to begin with the first pay period in October 2015 and October 2016. Based on the cost of health insurance and projected cost for Fiscal Year 2016, there will be a proposed increase in the amount employees pay for health insurance. A major portion of this increase is associated with the Affordable Care Act which mandates certain preventive procedures once an insurance plan loses its grandfathered status which is triggered when employee premiums are increased above 10%. Employees have not had an increase in what they pay since 2003. However, there have been changes in the program increasing copays and other out of pocket expenses employees pay. In addition to the premium increase, it is proposed that there will be some additional increases in the out of pocket expenditures for employees. The increase in premiums employees pay will generate an additional \$500,000 for the health insurance fund. These changes are designed to offset cost as well as maintain adequate reserve levels in the self-insurance fund.

After an in-depth review of each department's budget, I am presenting to the Commission a **Balanced Budget for Fiscal Years 2016 and 2017**. The total budget for all funds is increasing \$11.9 million (6.0%). However, after increasing the budget for debt service payments, electric energy purchase for resale, depreciation, capital expenditures, one-time appropriations, and cost associated with the

Andrew Belle Pool and Westgate Wellness Pool, the increase is only \$806,927 or .4% for personal services and department target budgets. The increase in 2017 is \$2,705,458 or 1.2%.

## GENERAL FUND

### REVENUE PROJECTIONS

Revenue in the General Fund is projected to increase by \$3.1 million. Below are the significant changes for the new budget:

- **Sales Tax** – To date sales tax collections in Fiscal Year 2015 are 3.47% (\$1.7 million) above the Fiscal Year 2014 collections for the same period. This is welcome relief from the Fiscal Year 2014 numbers which were slightly below the Fiscal Year 2013 collections. The projected numbers for Fiscal Year 2016 and 2017 are \$2.5 million above the budgeted numbers in Fiscal Year 2015 budget. Additionally, the sales tax on automobile sales is budgeted to increase by \$400,000 each year. This continues the practice of being very conservative in our budget estimates. There are still concerns about the economy and the impact of federal and state budget shortfalls, and numerous other domestic and international issues that could have an impact on the local economy.
- **Other Taxes** – Based on collections over the past two years, the budget estimates for this category have been increased by \$250,000 for both Fiscal Year 2016 and 2017. This category consists of motor vehicle ad valorem taxes, lodging taxes, and franchise taxes.

- **Business License** – Current revenues have exceeded the budget in Fiscal Year 2015 by over \$460,000 (19%). For Fiscal Year 2016 and 2017 the projection is being increased by \$300,000 over the Fiscal Year 2015 Budget.
- **Wiregrass Foundation Funding Commercial Jet Project** – The Wiregrass Foundation committed to paying one half of the debt service for five years on the \$6.0 million borrowed to upgrade Airport facilities to receive the commitment from Commercial Jet. The contribution of \$338,717 has been added to the Fiscal Year 2016 and 2017 budgets. The impact is a reduction, in the amount provided by the City to the Airport, for this debt for the first five years.
- **Solid Waste Fees** – The Solid Waste User Fee was implemented in March 2013 at a rate of \$14.75 per month. Based on full implementation of the user fee, the budgeted revenue for Fiscal Year 2016 and 2017 has been increased by \$200,000. Revenues are projected to be \$4.2 million for Fiscal Year 2015.
- **Landfill/Disposal Fees** – Because of the temporary closure of the City's landfill, the revenue from disposal fees charged to other users was reduced \$1.2 million for Fiscal Year 2016 and \$200,000 for Fiscal Year 2017. It is anticipated that the expansion will be completed and opened in the fall of 2016 and disposal fees will generate \$1.0 million in revenue in Fiscal Year 2017.
- **Transfer from Utilities Fund** – While not technically a revenue to the General Fund, net income from the electricity sales has and will continue to be used to reduce the tax burden of residents. This is accomplished while Dothan remains one of the lowest cost providers of electricity in the state. Because of the growth in the General Fund, the transfer from the Utility Fund has been reduced

for Fiscal Year 2016 and Fiscal Year 2017 by \$850,000 and \$960,000, respectively. This shows the improved financial position for the General Fund. The bond rating agencies will look favorably on this change.

## MAJOR EXPENDITURE CHANGES

- **Personnel Cost** – Funding was included in the budget for a 1.5% Cost of Living Adjustment for employees and the continuation of the Pay for Performance increases for both Fiscal Year 2016 and 2017. Additionally, 19 vacant positions were eliminated at an annual savings of over \$800,000. Two vacant positions in the Administrative Budget were eliminated and funding from these positions were used to provide for the Project Manager in the Mayor's office and to create an Assistant City Manager position.

While I have not decided when I will retire, I think for continuity, sometime over the next 12 months, the City needs to seriously think about employing someone to work with me. This will enable this individual to have an understanding of the numerous things going on in the City. This person would not necessarily be the next City Manager, but would be a bridge between my retirement and the future City Manager.

There were three positions in the Leisure Services department that needed to be upgraded from seasonal to part-time positions due to the number of hours that are being worked by the employees. Individuals who work in excess of 1,040 hours in a year are entitled to be offered insurance benefits by the City. These upgrades will ensure that the City complies with the Affordable Care Act.

- **Health Insurance** - The City is self-insured for employee health insurance and over the years has maintained a healthy reserve to handle spikes in claims. Over the past few years, we have had several covered members who have had significant claims and reserves have been used to offset the spike in cost. You are also aware that the City does have specific stop loss of \$170,000 per insured. This is a benefit to the City for those who have a significant health issue. The bottom line is that the City needs to increase the participation of our employees by raising their monthly premiums and increasing their share of cost by adjusting deductibles, copays and out of pocket maximums.

Health insurance claims expense has averaged \$10.2 million over the last three years with funding by the City, employees, and retirees remaining steady at \$9.9 million. Therefore, the Employee Insurance Fund reserve has been used to pay for additional claims expenses not covered by the premiums paid by the City, employees, and retirees. The balance in the Employee Insurance Fund reserve is \$1.2 million as of July 2015, down from \$2.9 million as of October 2013. Over the years, the City Commission has been proactive in budgeting for employee and retiree health insurance.

The City will maintain its compliance with the Affordable Care Act and provide funding for the Comparative Effective Research Fee and the Transitional Re-insurance program of approximately \$190,000 per year. For Fiscal Year 2016, it is projected that the cost of claims will increase by 30%; approximately 12% of this amount is associated with the Affordable Health Care Act and the fact that this increase in employee premiums will eliminate the City's grandfathered status and provide certain preventive procedures to covered individuals at no cost. Health insurance is a

major benefit to employees and helps provide needed healthcare to keep our workers on the job.

- **Travel and Training** – Based on concerns expressed by the City Commission, we have reduced the amount allocated for travel and training in the various budgets by \$100,000. Based on expenditures over the past few years, this should fit the City's needs. Be assured that staff understands the importance of being accountable for this as well as all other expenditures.
- **Andrew Belle and the Westgate Wellness Pools** – Funding was provided for staffing and the operations of these pools. Twelve part time/seasonal positions were added (\$85,497). Additionally, funds were budgeted for the operations of these facilities; \$22,050 for Andrew Belle Pool (3 months), and \$40,750 annually for the Westgate Wellness Pool.
- **Library Construction** - The City made its last payment in Fiscal Year 2015 to the Houston-Love Memorial Library for the construction of the two new libraries. The budget has been reduced by \$1.0 million reflecting the completion of that obligation.
- **Disposal Fees** - When the budget was developed in Fiscal Year 2013, \$1.2 million was projected as revenue for tipping fees from outside parties disposing of waste in the City's landfill. As the plans for expansion of the landfill moved forward, the decision was made to stop disposal at the landfill to conserve space to ensure the expansion was a viable option. Because of this, the City has had to take its garbage and trash to private landfills for the past year. It is anticipated that the City will continue to use private landfills for Fiscal Year 2016 and part of Fiscal Year 2017. In Fiscal Year 2016, \$1,050,000 has been budgeted to cover this

cost. The expansion of the City's landfill should be completed by late 2016.

- **Curbside Recycling** – As you are aware, the market for recycling material is down significantly to the point that the City has to pay someone to take and transport materials collected for resale. Because of this, we have budgeted additional funds for Fiscal Year 2016 and 2017 to have these materials processed; an additional \$45,500 each year for a total of \$75,000 for recycling. The benefit of the Recycling Program is that these materials are being kept out of the landfill and ultimately reused. Staff continues to pursue options to reduce this cost and identify another market for recyclables collected.
- **RSA Payments** – For the first time since joining the Retirement Systems of Alabama, the percentage required by the City has decreased. Our City's contribution rate as of October 2015 will be reduced to 21.44% (-1.64%) of covered payroll for Tier 1 employees and to 20.99% (-1.95%) for Tier 2 employees (hired after January 1, 2013). This is a decrease from 23.08% and 22.94% and will result in a savings in the 2016 budget of approximately \$800,000. Decreases in required percentages to date have been because of employees paying more and the elimination of the Drop Program. Hopefully, this is the first in many such decreases. However, this reduction is directly tied to the economy and RSA's return on investments. In Fiscal Year 2015, annual RSA payments are estimated to be \$10.3 million for filled positions; for Fiscal Year 2016 and 2017, all qualified positions (filled and unfilled) are budgeted at \$10,279,738 and \$10,679,507, respectively.
- **Troy University** – Earlier this year the City Commission made a commitment to provide \$400,000 to Troy University's new

Coleman Hall. These funds will be provided over a four year period once the University is ready to begin construction. Coleman Hall will house the new Center for Entrepreneurship which is directly tied to the region's economic development efforts.

- **Fuel/Gasoline** – The price of fuel has dropped significantly over the past months. This reduction has enabled us to reduce the budget by \$525,200 for both fiscal years. The impact on all funds is over \$600,000.
- **Forever Wild** – The City has accepted the responsibility for the management and upkeep of the Forever Wild properties in Dothan. This is an excellent addition to our outdoor recreational facilities and will not only serve our residents well, but will also attract visitors to this unique and great natural preserve. The budget includes \$15,000 for Fiscal Year 2016 and \$30,000 for Fiscal Year 2017. As you are also aware, a local chapter of the International Mountain Biking Association has been created which will help with the maintenance and upkeep of the various trails.
- **Mowing State Right of Ways** – The Commission has expressed a desire to mow the ALDOT right of ways on major roadways within the City on a regular basis. Based on some discussions with Wiregrass Rehabilitation Center, \$205,000 was budgeted for this purpose in both years. General Services Horticultural Division spent the last 3 weeks cutting this area and feels that it is unsafe to cut some of these ROWs with small zero turn radius mowers. ALDOT uses tractors with bush hogs and the General Services Director feels that the use of larger equipment is the safest way to cut many of these areas. Staff recommends that this service be bid out to determine what the cost would be. Based on their trial period, they feel the amount budgeted should be more than adequate. Because of their experience, they will also work with

the Street Division to prepare a cost estimate, as if the City were to perform the mowing, in order to compare once the bids are received. Staff will develop a document to solicit bids for these services and let the bid as soon as the budget is approved.

- **Commitments During Fiscal Year 2015** – There were several items which the City committed to during the past two years which were added to the budget at a level we felt should be identified in our presentation to you. In lieu of individual licensing, an enterprise licensing agreement was entered into with Microsoft for their Office Suite software at a cost of \$208,600. In lieu of updating and purchasing new updated software, the agreement covers all our users and provides for updates. Over time this agreement will save the City money. Additionally, the Fire Department has installed a new station alerting system and the Utilities Department has transitioned to a new work order management system (CityWorks) each requires annual maintenance and licensing payments (\$71,980).

- **Maintenance/Improvement Infrastructure Funding** – The budget for maintenance activities will remain as in past years:

Facilities Maintenance	\$	600,000
ADA Compliance	\$	250,000
Road and Bridge Improvements	\$	1,000,000
Sidewalks	\$	250,000
Park Maintenance	\$	350,000

- **Election Expenses** – Funds have been budgeted for the August 2017 elections. The Fiscal Year 2017 budget has \$125,000 allocated for this function.

- **Capital Projects** – Several budget additions have been funded to enhance existing programs and deal with existing needs. The expansion of the Omussee Wastewater Treatment Plant will require that the Police Department's Training Center relocate. Property near the existing landfill off Ennis Road has been identified for a joint Police and Fire Training Center. The initial effort will be to relocate the firing range and construct a classroom to replace the current one at the Omussee WWTP. The plan would be to also move fire training from Westgate Fire Station No. 3. This would be accomplished as funding is available. The new site is isolated and will allow the Police and Fire Departments to conduct realistic training without interfering with nearby residents and businesses. To this end, \$250,000 has been budgeted in both Fiscal Year 2016 and 2017.

In preparation for the relocation of Westgate Fire Station No. 3 to the recently purchased property on West Main Street, \$136,000 has been budgeted for the design of the new station. It is hoped that over the next two years the \$1.5 million estimated cost of construction can be reserved at the close of Fiscal Year 2015 and 2016. However, the relocation of Station No. 3 will prompt the need to build an additional fire station on West US Highway 84 near Flowers Hospital. Capital cost for the added station would approach \$3.0 million (land, building and equipment). Additionally, it would take 16 personnel to man the station with an annual payroll cost of \$1.5 million.

The 2015 Strategic Plan included an action item to update Solomon Park. The design was accomplished in house and most of the improvements will be handled by staff. As a very unique neighborhood park it is very fitting that this park should be the model for other such parks. Neighborhood parks are an important part of quality of life in a community. A long range goal of the

City should be to create more parks like Solomon Park in the various neighborhoods. To accomplish this renovation, \$125,000 has been allocated for Solomon Park. Hopefully, it will be the model the City can build upon as future needs for recreation are identified.

Water World has been an integral part of summer activities in Dothan since May 1980, 35 years. The park is in need of major maintenance on many of its attractions. In order to open next spring, the wave pool and slides need major repairs. The budget includes \$350,000 in Fiscal Year 2016 to accomplish these repairs before the 2016 Summer Season. These are the two most popular attractions and without these repairs it will be difficult to get the wave pool and slides ready for the next season.

Maintaining playground equipment with existing budgets has become difficult. This budget includes \$50,000 strictly for this purpose. As a Charter Member of KABOOM the City has pledged to keep playgrounds accessible to our children. Part of this commitment is to ensure what we have is maintained to an acceptable level for the enjoyment of our children.

- **Outside Agencies** – The City Commission initiated a new process for the review and allocation of funding for outside agencies. Since that process is being undertaken at this time and is a separate process than the development of the City budget, we have allocated a flat amount (\$1,804,723) for distribution to the various agencies as the City Commission chooses. As in past years, each allocation will be authorized by resolution to appropriate funds for payment.

Additional funding by the City to other entities is as follows:

Convention & Visitors Bureau-Tourist Promotion	\$	1,050,000
Chamber of Commerce-Economic Development	\$	300,000
DDRA-Downtown Redevelopment	\$	225,000
Troy University-Coleman Hall	\$	100,000
SARCOA-Senior Resource Center	\$	50,000

## UTILITY FUND

### REVENUE PROJECTIONS

- **Utility Revenues** - Electric revenues are projected to increase for both Fiscal Year 2016 and 2017 by \$2,000,000 reflecting collections over the past few years. Sales for the most part are increasing only marginally. You are aware electric sales are directly tied to the weather. In fact, based on the differential charges in summer verses winter rates the City has actually lost revenue during peak demands in extremely cold weather when the cost we pay for power goes up based on demand factors and the rates charged customers goes down. Part of the proposed rate adjustments for electricity addresses this problem. Unfortunately, there is also a budget increase in power purchases of \$4,000,000 which negates the additional \$2.0 million reducing net income by the same amount. In the past, the goal for electricity sales has been to have \$19.5 million after the purchase cost. Unfortunately, we are not able to achieve that for the next two years based on current rates.

Water revenues have been marginally increasing because of the annual 2.85% inflationary increase. There has been no significant increase in sales for a number of years. This represents

the loss of some industrial users as well as an increase in rates, which have made our customers more conscience of water conservation efforts. The good news is the peak demands are down significantly from the peaks of 2005. This is a positive step as it provides capacity for the City to grow without additional water wells. In addition, it delays additional water wells which were planned for the next five years. Of course, one major industrial user could change this quickly.

While sewer charges are based on water usage and track water sales closely, sewer revenue has been increased by \$4.17 million. This increase is the result of a 2014 \$0.75 per 1000 gallon increase approved in 2009. The rate adjustment at that time was implemented over a five year period and provided the funding for the decommissioning of the Beaver Creek Wastewater Treatment Plant; the improvements and increased capacity at the Little Choctawhatchee Wastewater Treatment Plant; and the sewer trunk line from the Beaver Creek site to the Little Choctawhatchee WWTP. The projected revenues do not include the proposed electricity and sewer rate increases which have been presented to you.

- **Credit Card Fees** – The credit card convenience fee for those who pay their utility bill with a credit card has increased by \$175,000 both budget years reflecting increased usage of credit cards. Please note there is also an increase in the usage fees the City pays the credit card companies for this service.
- **Delinquent Fees** – Based on experience, the revenue for delinquent fee charges has been increased by \$150,000 each year.
- **Utilization of Fund Balance** – For Fiscal Year 2015, the budget was approved assuming that \$637,786 would be required from the

Utility Fund Balance to cover the expenditures in the budget. Fortunately, for Fiscal Year 2016 and 2017 we were able to balance the budget without taking any funds from the fund balance.

## MAJOR EXPENDITURE CHANGES

- **Personnel Cost** - As previously stated, funds were included in both Fiscal Year 2016 and 2017 for a 1.5% cost of living adjustment and the continuation of Pay for Performance increases. Also, there was a decrease in funding for RSA payments in the fund.
- **Debt Service** – Debt service payments for the Utility Fund are increasing \$1,673,803 in Fiscal Year 2016 and \$1,404,681 for Fiscal Year 2017. This is associated with the \$19.0 million State Revolving Loan the City received in the fall of 2014. Please note that the debt service for the proposed \$30.0 million SRF Loan for improvements to the Omussee WWTP is not included in this budget. As of September 30, 2015, the outstanding sewer debt will be \$71,090,000 which is 81% of the total outstanding debt of \$87,511,335.
- **Electric Transformers – Electric Capital Program** – Many of the substations and transformers in the City's electric system were installed in the 60s and 70s and have reached the end of their useful life. The large transformers at the substations cost in the neighborhood of \$600,000. It is our plan to replace and rebuild these before they fail. Dothan residents take significant pride in Dothan Utilities and the work that is performed. Our customers are accustomed to a superior service level and an exceptional electric system which needs to be maintained adequately to ensure such service levels continue. Each year the City budgets \$500,000 for

the replacement of transformers. This is to replace ones with maintenance issues as well as ones damaged during storms. Because of the federal requirement to remove all transformers which contain PCBs by 2025, staff has developed a program to replace one-tenth of these each year for the next ten years to ensure our compliance. Because of this, we are adding \$300,000 to the Fiscal Year 2016 and 2017 budgets to start this change out. Staff estimates it will take \$3.0 million over the next ten years to comply with the federal requirements. Total budgeted amount for each year is \$800,000.

- **Energy Purchases** – Based on cost of purchases for the past few years, the budget for both Fiscal Year 2016 and 2017 has been increased by \$4.0 million. This is partially offset by a \$2.0 million increase in sales.
- **Advanced Metering Infrastructure** – The next generation of electric meters will allow many current manual functions (meter reading, cut on and off, notification of outages, and other problems) to be performed electronically. The total estimated cost to go city-wide with this program is \$5.0 million. There is also technology which would allow the advanced electric meter to read the water meter. However, it would require the use of a compatible water meter. The benefits of this infrastructure are enormous and because of this the budget for Fiscal Year 2017 contains \$1.0 million to begin this conversion.
- **Red Water Program** – The number of areas with aging galvanized water lines has prompted the budgeting of \$100,000 per year to systematically address these issues. However, in a lot of these areas, the homes also have aging galvanized piping so our efforts may not totally eliminate the problem.

- **Generator and By-Pass Pumps for Sewer Lift Stations** – Part of Utilities' efforts to comply with the EPA AOC and reduce sanitary sewer overflows at lift stations is the purchase of generators and by-pass pumps to be used when the pump station loses power or goes down for mechanical reasons. The budget includes \$280,000 for these purchases.
- **Sludge Disposal** – Several years ago the EPA received a complaint about the City's land application of sewer sludge and we were informed that we could no longer handle it that way. The City now takes the sludge to the Waste Management Landfill in Campbellton, Florida. Based on cost for the past several years, the budget contains \$245,000 per year for this disposal.
- **Hardened Dispatch Center** – Based on the experiences of Tuscaloosa during the 2010 tornados, staff feels it would be wise to build a hardened dispatch center. With the implementation of the Outage Management System and Advanced Metering System such a facility would ensure that during emergencies the City could direct and coordinate the activities to get the utilities back up and minimize the economic and other losses experienced during such events.
- **Other Expenditures:**
  - Fleet Replacements - \$750,000
  - Fuel – The budgeted amount for fuel has been reduced \$80,800 for both years.
  - UCMR3 Testing for Water Quality as Required by ADEM – Previously \$65,000 was budgeted annually for this. Staff now believes this will no longer be an annual requirement and will

budget these funds every other year resulting in a savings of \$65,000 in Fiscal Year 2016.

### CAPITAL EXPENDITURES

- **Funding for Water Capital Program** – The City Commission adopted the Long Range Water Study completed by Polyengineering in 2013. This adoption signifies the long-term commitment the City Commission has had of ensuring a source of potable water for Dothan's future. The most cost effective provision of water continues to be wells. The analysis of the test well in the Tuscaloosa Aquifer is being finalized now. Currently the City has more than adequate capacity to meet the needs of Dothan for the next few years. Currently, there is \$2,677,406 reserved for long-term water needs. The next improvements as defined in the long range study are the drilling of two additional wells in five years. Each year an additional \$500,000 is added to the reserve.

### ITEMS NOT INCLUDED IN THE BUDGET

- **Annual Debt Service Payments for the \$30.0 Million SRF Loan for the Expansion and Improvements to the Omussee Wastewater Treatment Plant** – Plans are currently being developed for the expansion and upgrades to the Omussee WWTP and the project should be ready to bid late winter 2016. The debt service payments will be \$1.5 million and \$1.8 million for Fiscal Year 2016 and 2017, respectively. The ability to make these annual payments to the SRF Program for the next 20 years is directly tied to the proposed sewer rate increase. The Omussee WWTP has had no major improvements or upgrades for almost 20 years and the improvements are needed not only to meet new

regulatory requirements but also to ensure sewer capacity for the anticipated growth on the east side of Dothan.

- **Funding for the EPA AOC Programs as Recommended by Barge, Waggoner, Sumner and Cannon, Inc.** – There are a number of programs that the EPA Administrative Order on Consent requires the City to implement as it relates to the operation and maintenance of the sewer system. These include the Fats, Oils and Grease Program (FOG), Capacity Assurance Program (CAP), intensified analysis and testing of sewer infrastructure, flow monitoring, preventive maintenance programs for pump stations, and ongoing maintenance programs including a management information system. The engineering recommendations include 14 positions to meet these obligations. Fortunately, 2 of these positions were reclassified from existing vacant positions. However, there are still 12 positions which will need to be funded over the next two years at an annual cost of \$760,800. In addition, the recommendation for equipment totaled \$1,310,000. We were able to fund \$280,000 for 2 generators; 10 portable hookups and a portable bypass pump. The ability to fund and implement these programs is directly tied to the proposed sewer rate increase which will be considered next month. Based on the increase being approved, the budget will be amended to accommodate the programs which can be funded with the additional revenue.
- **Resurfacing of the Dothan Utilities Complex** – The parking lots, storage areas and driveways at the Dothan Utilities complex are in very poor condition and getting worse with each rain event. The estimated cost of resurfacing is \$800,000. The proposed schedule would be \$500,000 in Fiscal Year 2016 and \$300,000 in Fiscal Year 2017. Obviously, the proposed increase in electricity rates would help with this project. However, it is our intention to

move forward with the project and request an allocation to fund the resurfacing from the Utility Fund Balance.

- **The Movement, Replacement and Expansion of the South Park Electrical Substation** – For the past ten years, the City has known that the South Park Electrical Substation needed to move to a location with room for expansion. For the past three years, staff has been searching for property which was suitable and affordable. Recently the City purchased property on West Carroll Street outside the Ross Clark Circle for this purpose. The lot is currently being cleared and the steel infrastructure is currently out for bid. After the bid is approved, it will take about 12 months for the infrastructure to be built. It will take an additional six months for Dothan Utilities to build the substation. The expected completion date will be early 2017. The cost of the materials to complete this project will be around \$850,000. Dothan Utilities will do all design and installation for the project.

## CITY SCHOOLS

The Fiscal Year 2016 and 2017 School Fund Budgets are explained under Tab “E” of this document. We are proposing level or no increased funding to the Dothan City Schools. Debt service payments and in-kind services will remain the same. Cash appropriations total \$3,738,286 of which \$2,696,036 is undesignated. Each year end, the schools provide documentation for the remaining \$1,042,250 to substantiate that the school expended the funds as designated. You will see an analysis that shows not only cash appropriations, but payments made on behalf of the schools for school crossing guards, debt service, printing of tobacco tax stamps and property insurance. The School Fund debt service expenditures are reflected in the Debt

Service Fund, with all other General Fund debt (\$1,275,250 and \$1,284,500 for Fiscal Year 2016 and Fiscal Year 2017, respectively).

Revenues from the sale of tobacco tax stamps and interest income are the only source of revenue which is budgeted at \$250,000 toward these appropriations. Without the yearly operating transfers from the Utility Fund to the School Fund, the School Fund would show a large deficit. In addition to the above, in-kind services are rendered to the schools; such as, resource officers in schools, electrical service to additional classrooms, lighting for ball fields, road or small resurfacing projects, sewer work, security lighting, underground facilities, and the transformer to the multipurpose building that was constructed with bond funds. Also, the City continuously provides security, electricity, restroom supplies, field/facility preparation and cleanup of recreation facilities and ball fields provided by Leisure Services staff.

## DEBT SERVICE

The Debt Service Fund expenditures are \$4,465,310 for Fiscal Year 2016 and \$3,051,379 for Fiscal Year 2017. These budgeted funds reflect the General Fund debt only. The school debt requirements, which are a part of this General Fund debt, are \$1,275,250 and \$1,284,500 for Fiscal Years 2016 and 2017, respectively. The City recorded \$676,158 as revenue for Fiscal Year 2016 and \$675,708 as revenue for Fiscal Year 2017. This revenue is a reimbursement commitment by the City of Dothan School Board to refund one-half (½) of the school portion of the 1999 General Obligation Warrant Issue. All utility debt is reflected in the Utility Fund with \$5,948,665 for Fiscal Year 2016 and \$7,353,346 for Fiscal Year 2017. The total debt service (general, school and utility) requirements for the City of Dothan are \$10,413,975 for Fiscal Year 2016 (\$1,043,923 increase from FY 2015 original budget) and \$10,404,725 (\$9,250 decrease from

from FY 2016) for Fiscal Year 2017. These totals reflect general obligation bonded debt, notes payable, state revolving loans, accrued interest in the Utility Fund, and exchange expenses or paying agent fees. However, it does not include debt service for the \$30.0 million state revolving loan that has been applied for and is anticipated to be issued in 2016 for the upgrade of the Omussee Treatment Plant.

Based on my experience, I understand that Dothan, like other cities, needs to closely monitor the outstanding debt. In previous years, you were smart to develop a conservative debt service strategy and to set a goal or **“not-to-exceed limit”** of approximately 60% (\$112,416,136) of the Constitutional Debt Limit (\$187,360,226 as of September 30, 2014). Dothan will be at 46.71% with the outstanding debt totaling \$87,511,335 as of September 30, 2015 (\$5,665,000 represents the School Fund portion of this outstanding debt or 6.5%).

Not including debt service payments on the \$30.0 million, the City will pay principal payments totaling \$7,586,984 and \$7,818,712 and interest payments totaling \$2,604,723 and \$2,379,967 in Fiscal Year 2016 and 2017, respectively.

After the principal payments are made on September 1, 2015, the outstanding balance at the end of this fiscal year will total \$87,511,335. Without any additional debt, the outstanding debt will decrease to \$79,924,351 as of the 2016 fiscal year-end and \$72,105,639 as of the 2017 fiscal year-end.

## FUND BALANCE

The fund balance for the City of Dothan continues to remain strong. We have worked hard and your policies have allowed the City to establish adequate reserves. This was a major factor in our previous Bond Rating upgrade by S & P (from AA- to AA). Additionally,

it is important that we have adequate reserves to ensure we can meet our obligations and maintain service levels in case the economy does not continue to progress. The uncertainty of the future requires financial prudence by maintaining reserve levels.

Dothan’s current bond ratings are categorized as **Excellent Financial Security** as follows:

- Moody’s Investors Service ~ Aa2
- Standard & Poor’s Rating Service ~ AA

Our goal is to obtain the highest bond rating possible thus assuring the lowest rate possible when borrowing money. When an entity is rated, the bond-rating agency looks to the financial statements to ensure that each year stands alone. In other words, the annual operating revenues meet or exceed the operating expenditures.

Also, the rating agency rates highly an entity that relies on stable sources of revenue, rather than revenue sources that are vulnerable to changes in the economy. If the entity does not reflect the previous two guidelines in a positive manner, then the rating agency looks for escrow monies that are set aside or earmarked for debt retirement. The City has set a reserve strategy requiring an 8% minimum of General Fund expenditures and 8% of Utility Fund expenditures. These goals have been set to ensure the ability to retire debt in a time of economic recession and allow the City to be responsive to emergencies, storms and other events which will require the City to react immediately and have the resources to get the City back to normal as soon as practical.

## SUPPLEMENTAL BUDGET

This Biennial Budget process has saved preparation time, money (printing, work hours, etc.) and afforded the City the opportunity to adopt two operating budgets at once. Keep in mind that the Commission can and does make adjustments all during the year as necessary for capital, grants and operational needs. Before April 15<sup>th</sup> of each year, and in compliance with our City Code, I present to you a supplemental budget that will consider new programs and/or activities, capital expenditures and, when justified, new personnel additions. I call this the “**Community Investment Program**”. A five-year forecast document is also provided and discussed in detail as well as a complete ten-year history of actual revenues and expenditures by department.

## SUMMARY

I have reviewed all expenditures and departmental requests. We have attempted to identify budget reductions which would not impact services. At the same time, we have been able to fund the operation of two new pools thus increasing recreational opportunities for many who are currently under served. During the budget review process, we eliminated over \$38.0 million of requests from the various departments. Many of these requests had merit but with all the issues facing the City, which require funding, I could not move forward with them. Each service such as electricity, water, sewage and garbage has been closely reviewed and an analysis showing revenues and expenditures is compiled by the Finance Department for your review, monthly. As previously stated, developing the Fiscal Year 2016 and 2017 budgets has been a challenge because of the number of issues facing the City which require funding; new recreational facilities, sewer and electrical improvements, City facility issues, needed road improvements, etc.

For the past ten months, sales tax growth has improved significantly and provides some sense of relief from the past sluggish economy. Hopefully the trend has changed, but we continue to take a very conservative approach to ensure the financial integrity of the City. The decision to raise the sales tax in 2007 has enabled the City to weather the worst of the economic downturn. However, sewer problems and EPA Actions mean the City faces other economic concerns as we move the City forward. While there is much to be done ahead, everyone can take pride in what has been accomplished in the past ten years in both the sewer system and water system, such as the decommissioning of the Beaver Creek WWTP, the expansion of the Little Choctawhatchee WWTP, the Troy Water Tank, two new Water Wells, and the success of the Tuscaloosa Test Well. I am proud to have been a small part of this and I know you, as well as all of our employees, feel the same way.

The successes in economic development over the past two years have built a foundation for the future. The City, Houston County, the Chamber of Commerce, and the many regional partners involved in growing the economy speaks well for leadership and the commitment to improving the standard of living in the Wiregrass. Obviously, success in these areas ensures the financial stability of the City of Dothan and all of the surrounding communities. These efforts continue on a daily basis and the hard work and dedication of those who came before us, the current leaders, and those of the future ensure that Dothan continues to be a Great Place to Live, Work and Play. The history of spaces like the Opera House, Civic Center, Westgate Park, and Water World speaks of leaders who understood that quality of life matters. Your efforts with current park capital projects and utility system upgrades maintain that commitment to ensure Dothan has an exceptional standard of living. The good news is that tradition continues. Community leaders must never forget that investment in infrastructure and quality of life will pay dividends for years to come.

Such investments pave the way for the jobs of tomorrow as we are providing jobs for residents which increases the standard of living for all.

With your leadership and guidance, Dothan is a very strong and well managed City. Our ending cash balances, reserves, and budget controls are exceptional and the annual audit reflects sound financial management policies. Economic development successes and the growth in Dothan are a testament to previous strategic actions taken by City officials to prepare the City for growth. This strong financial base enables the provision of high quality public services and facilities to the citizens of Dothan. The legacy of the past requires that we stay focused on the future and continue to move this community forward.

Fiscal Years 2016 and 2017 reflect our attempt at providing exceptional public services for our citizens and expanding recreational opportunities. While we face some major needs related to sewer improvements, I am confident at the end of the day we will continue to make progress to satisfy the City's commitment to the EPA and be good stewards of the citizens' money. It is very difficult to make the decision to increase the rates charged for the services provided by the City; and it is not something that should be taken lightly. However, the reality is that there is much to be done. Further, it is imperative that we ensure that the City's sewer system is operated in an environmentally appropriate manner. Ensuring the quality of our water for years to come is what we owe future generations. While looking at the water problems in so many areas today, we realize how fortunate we are.

I am recommending this prepared Biennial Budget for Fiscal Years 2016 and 2017 to you for adoption. I would like to express my appreciation to the Finance Director, Lisa Reeder, the Assistant Finance Director, Romona Marcus and to my Department Heads for a

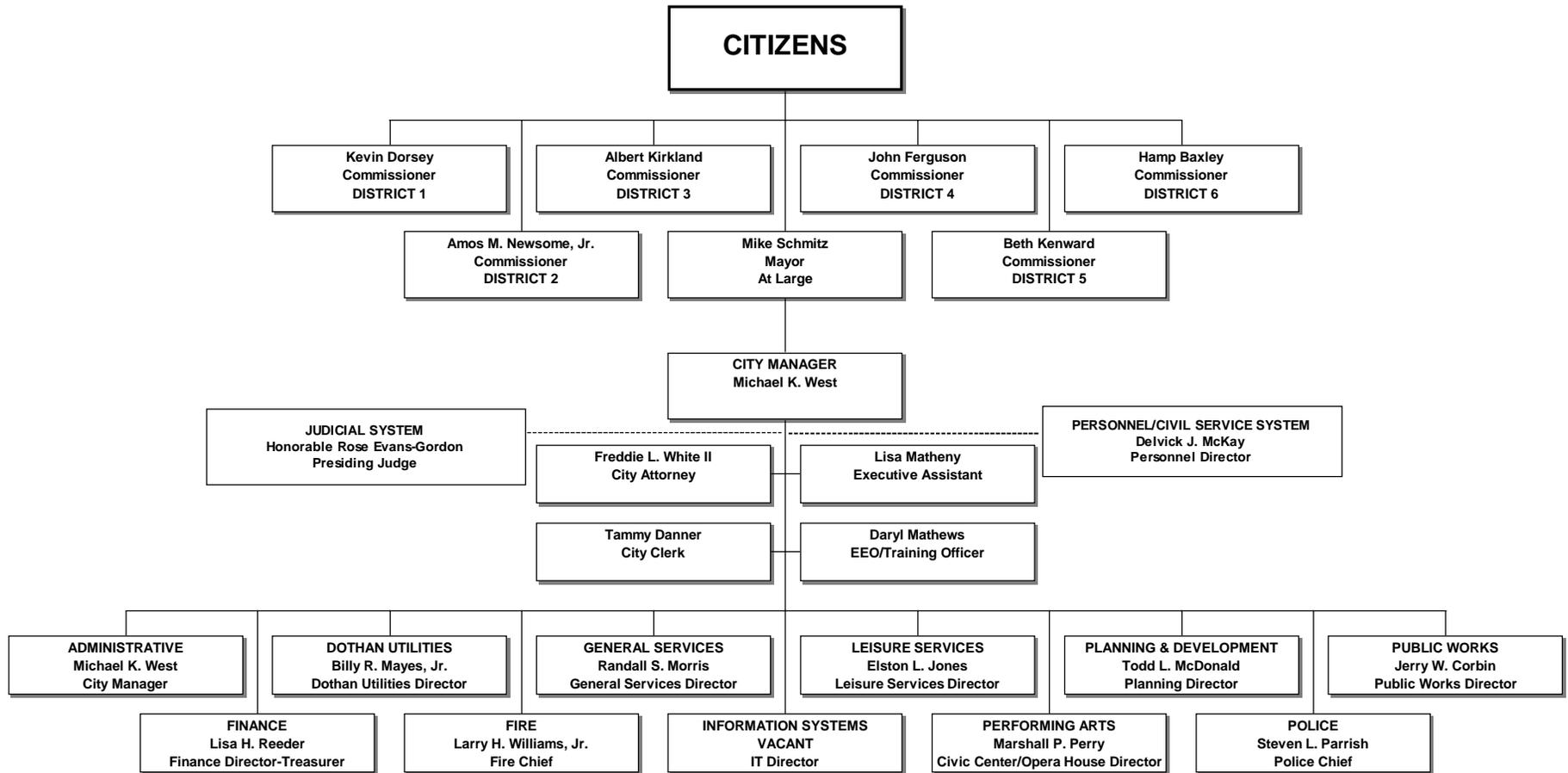
job well done. I feel confident that our management team is capable and prepared to ensure the City navigates whatever obstacles they face. We are prepared to take whatever steps necessary to keep the City financially sound and continue to provide the residents of Dothan with the highest level of municipal services.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Mike West", enclosed in a thin black rectangular border.

Michael K. West  
City Manager

# CITY OF DOTHAN, ALABAMA ORGANIZATIONAL CHART

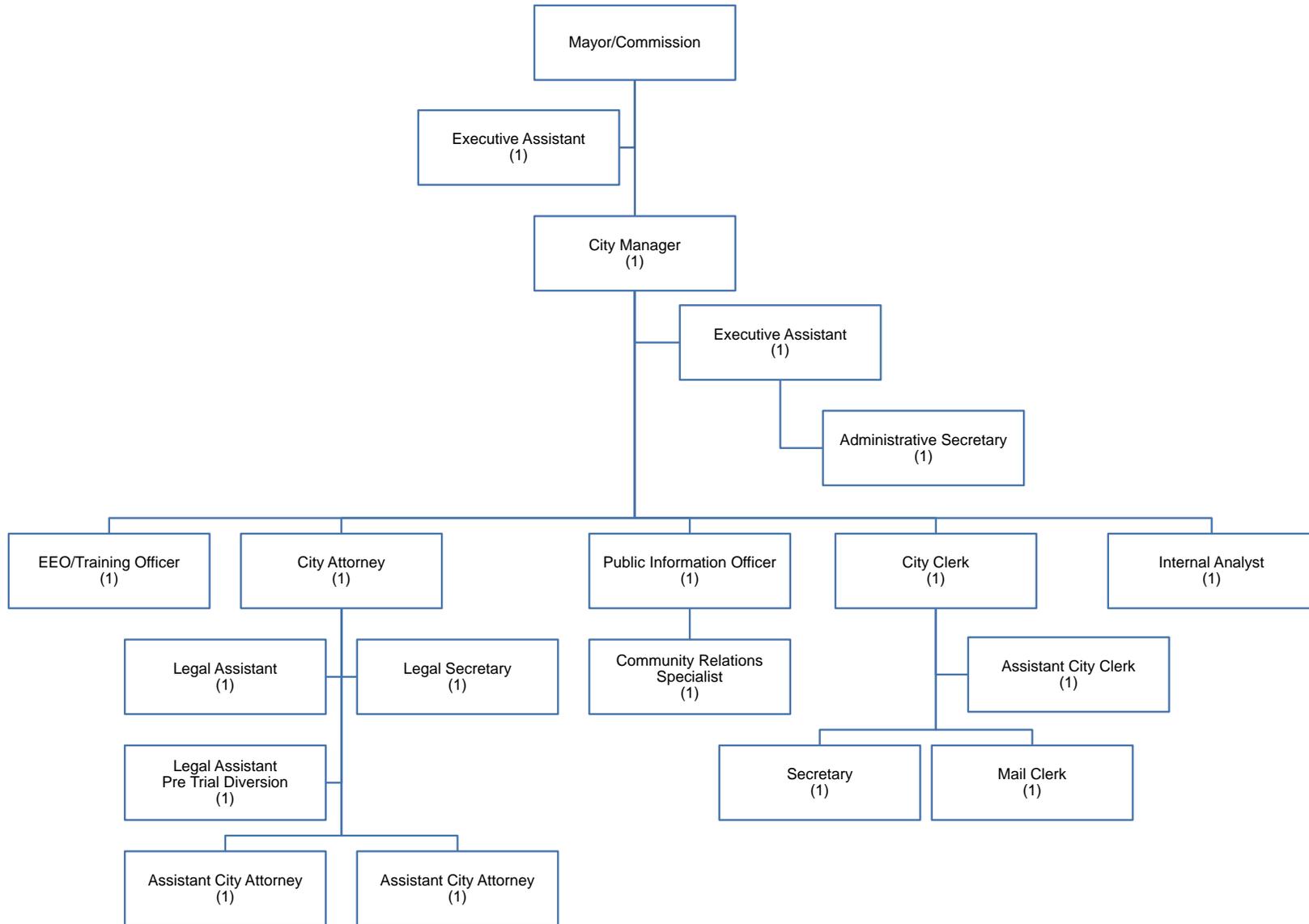


## **Administrative Department**

### **Core Functions**

- ❖ Provides management of daily City administrative leadership in the coordination and direction of the work of the various departments of the City government.
- ❖ Ensures the City government is conducted in accordance with all federal, state, and local laws and in accordance with high ethical standards.
- ❖ Prepares for the future of the community and the city government through long-range planning, programming, and economic development.
- ❖ Prepares a biennial budget for the City Commission's consideration.
- ❖ Implements the policy choices of the City Commission through enforcement of ordinances, resolutions, policies, other directives and budget.
- ❖ Submits policy proposals to the City Commission and provides Commission with facts and advice on matters of policy as a basis for making decisions and setting community goals.
- ❖ Responds to calls from citizens in a courteous and timely manner.

# Administrative Department

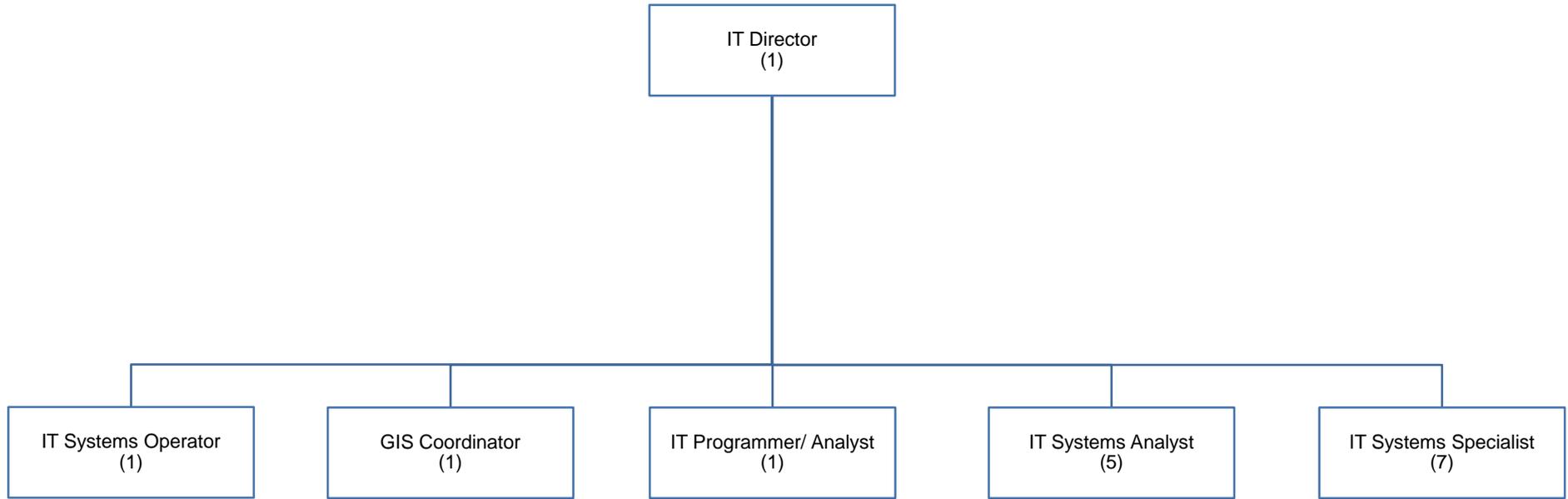


## **Information Technologies Department**

### **Core Functions**

- ❖ Provides technical assistance and advice to all City departments on information technology concerns.
- ❖ Operates and maintains a fiscally sound and reliable voice and data infrastructure while providing a high level of service and support.
- ❖ Facilitates interdepartmental involvement in information technology decisions.
- ❖ Provides security of City data and responsible for short and long term plans for growth and City needs.

# Information Technology Department

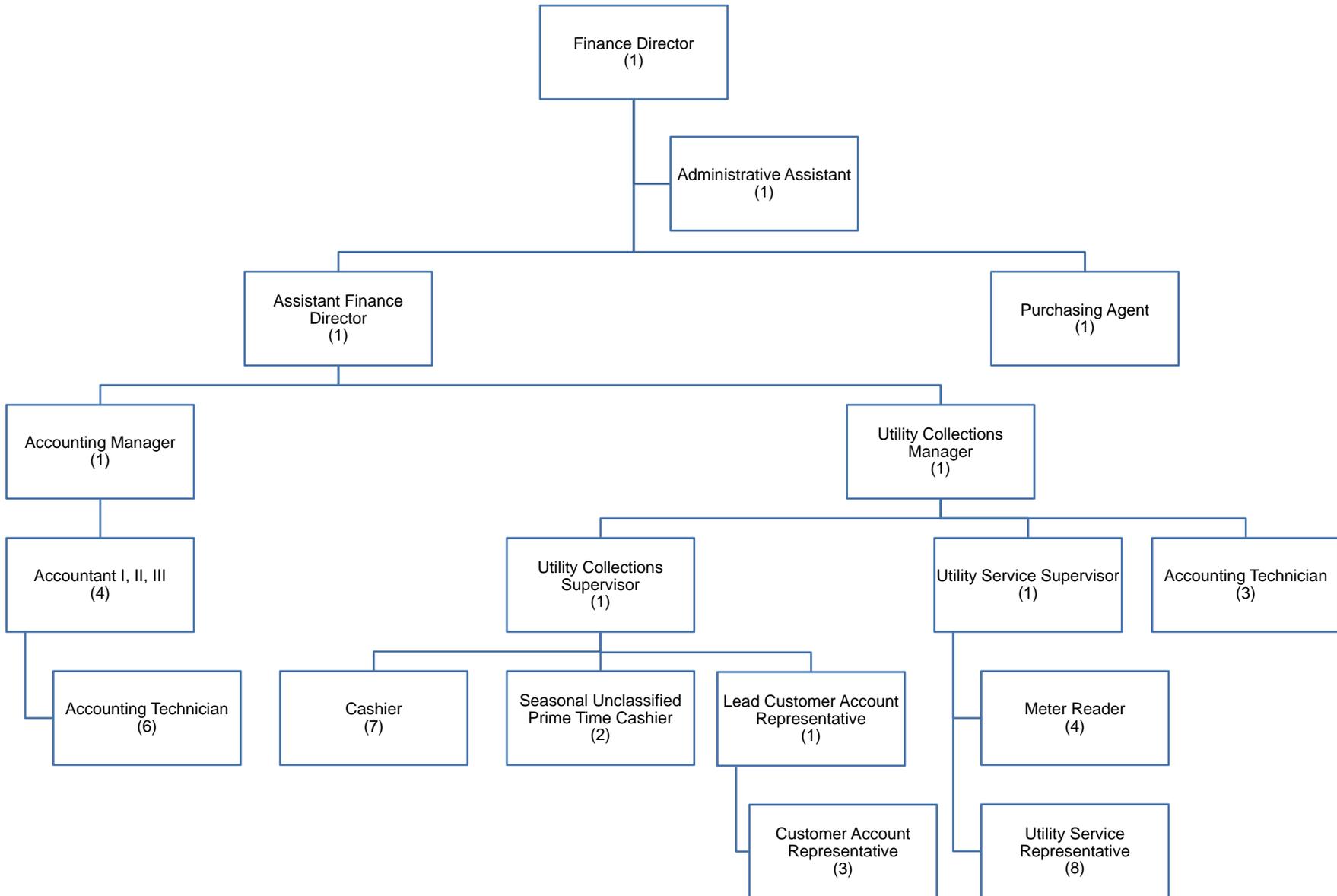


## **Finance Department**

### **Core Functions**

- ❖ Provides accurate, complete and timely information regarding the City's financial condition and transactions.
- ❖ Prepares and publishes the Annual Comprehensive Financial Report (CAFR) and the Popular Annual Financial Report (PAFR) annually.
- ❖ Performs centralized treasury functions for all City departments: cash receipting, cash disbursements, purchasing, cash account reconciliation, etc.
- ❖ Maintains the City's general ledger as the primary permanent accounting record of City finances.
- ❖ Develops proposed budget with the City Manager and administer the approved budget.
- ❖ Provides financial data and analysis to support the City Manager's Office and all City departments in the management of operating budgets and capital projects.
- ❖ Collects meter readings for utility services and cuts on and off of utility services. Generates utility bills and processes payments.

# Finance Department

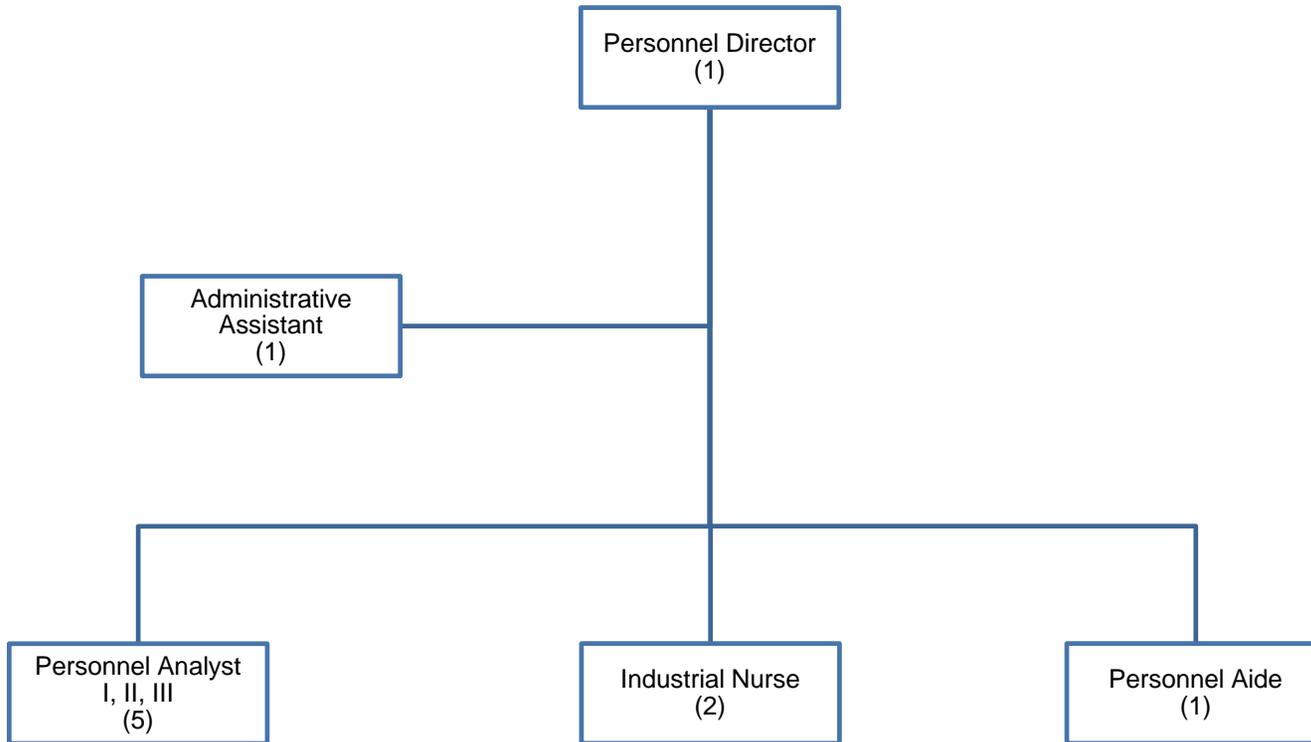


## **Personnel Department**

### **Core Functions**

- ❖ Manages and implements the Civil Service employment functions of the City of Dothan.
- ❖ Provides recruitment and selection processing for all City Departments through job description development, advertising and recruiting for vacant positions, performing essential pre-employment background checks, employment orientations, and verifications to include employment physicals and drug testing.
- ❖ Manages payroll and benefits for all City of Dothan employees which includes processing payroll, auditing, and reporting.
- ❖ Maintains City of Dothan job classifications and compensations through properly classifying positions and performing job analysis, performing market pay studies to include performance management and general pay recommendations.
- ❖ Provides an on-site Employee Health Clinic that performs physicals, drug testing, wellness training, workers compensation processing, vaccinations, and industrial medical care to employees and retirees.
- ❖ Provides support to all City Departments for employee relations through intervention, coaching, and counseling to employees and supervisors on Personnel Rules and Regulations. Responds to employee complaints, grievances, and legal proceedings and serves as mediator in resolving conflict.

# Personnel Department

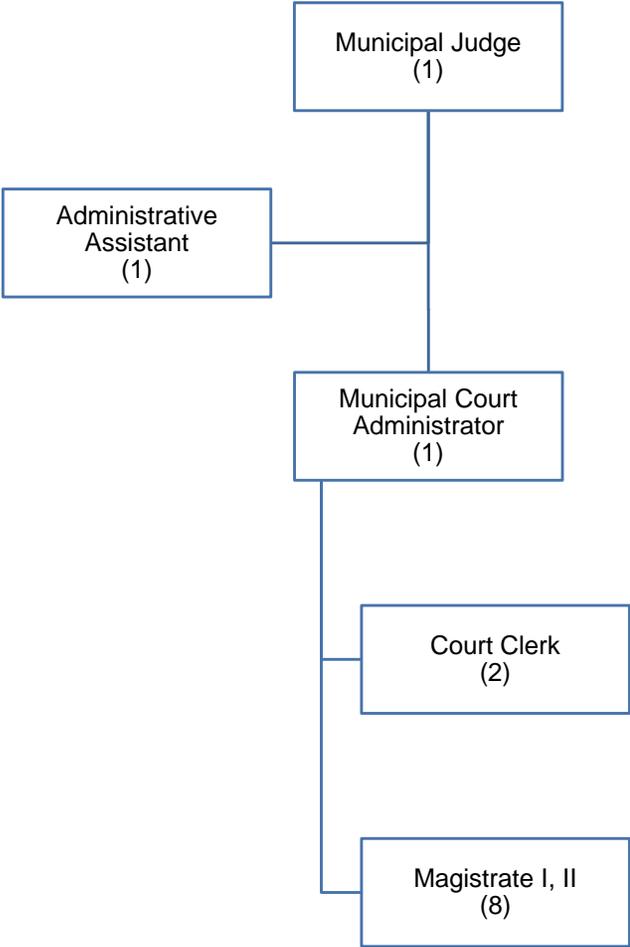


## **Judicial Department**

### **Core Functions**

- ❖ Presides over the City of Dothan Municipal Court to ensure that fairness and justice are enforced in a timely and efficient manner.
- ❖ Issues and records arrest warrants, complaints, affidavits, granting of bail, receiving guilty pleas, collection and accountability of fines and costs and maintenance of official court records.
- ❖ Manages the operations of the Municipal Court.

# Judicial Department

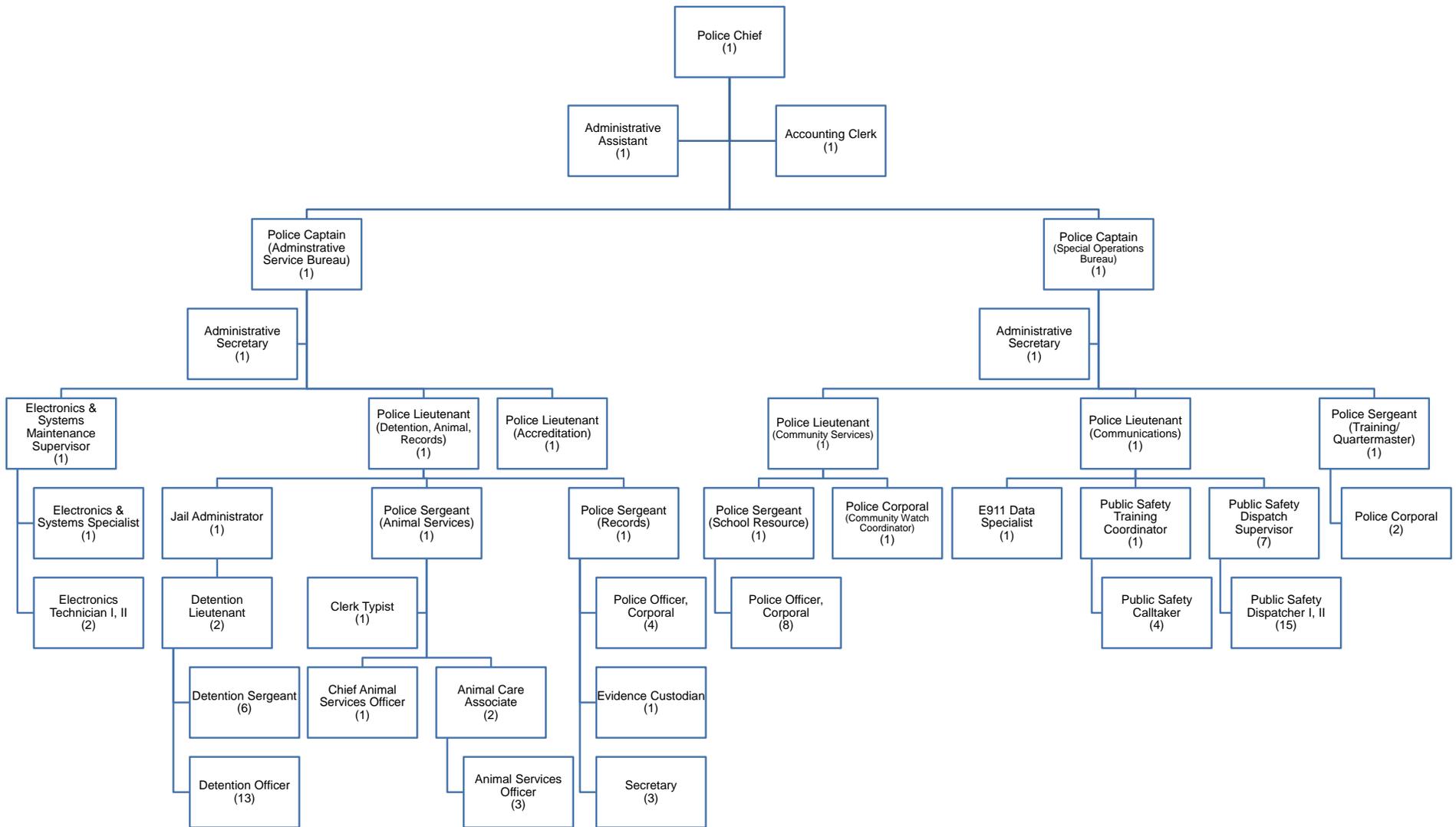


## **Police Department**

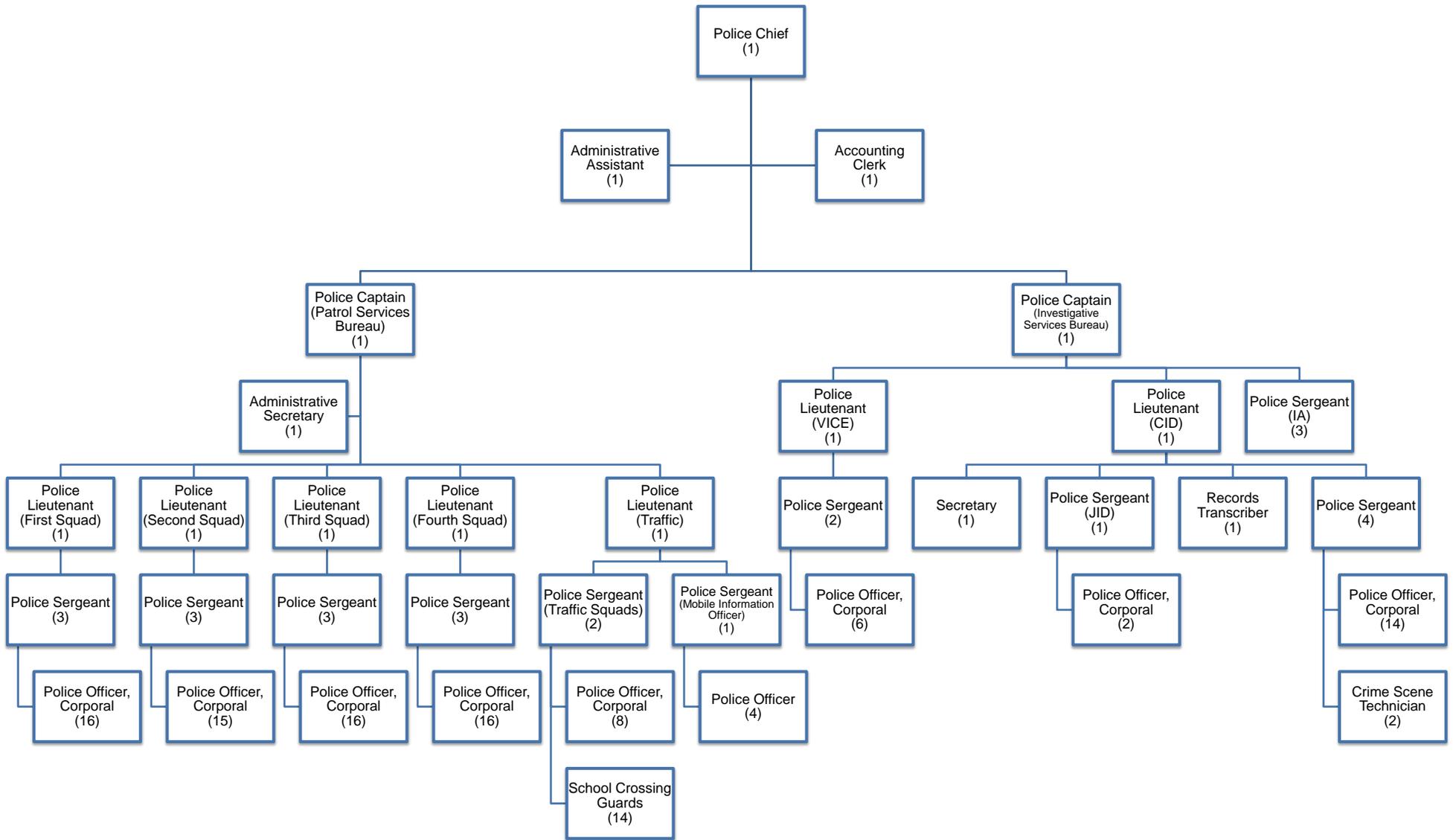
### **Core Functions**

- ❖ Upholds the law fairly and decisively.
- ❖ Prevents crime.
- ❖ Pursues and brings to justice those who break the law.
- ❖ Maintains peace and order.
- ❖ Protects, facilitates, and safeguards community interests.
- ❖ Operates City Jail and Animal Control Center.

# Police Department



# Police Department

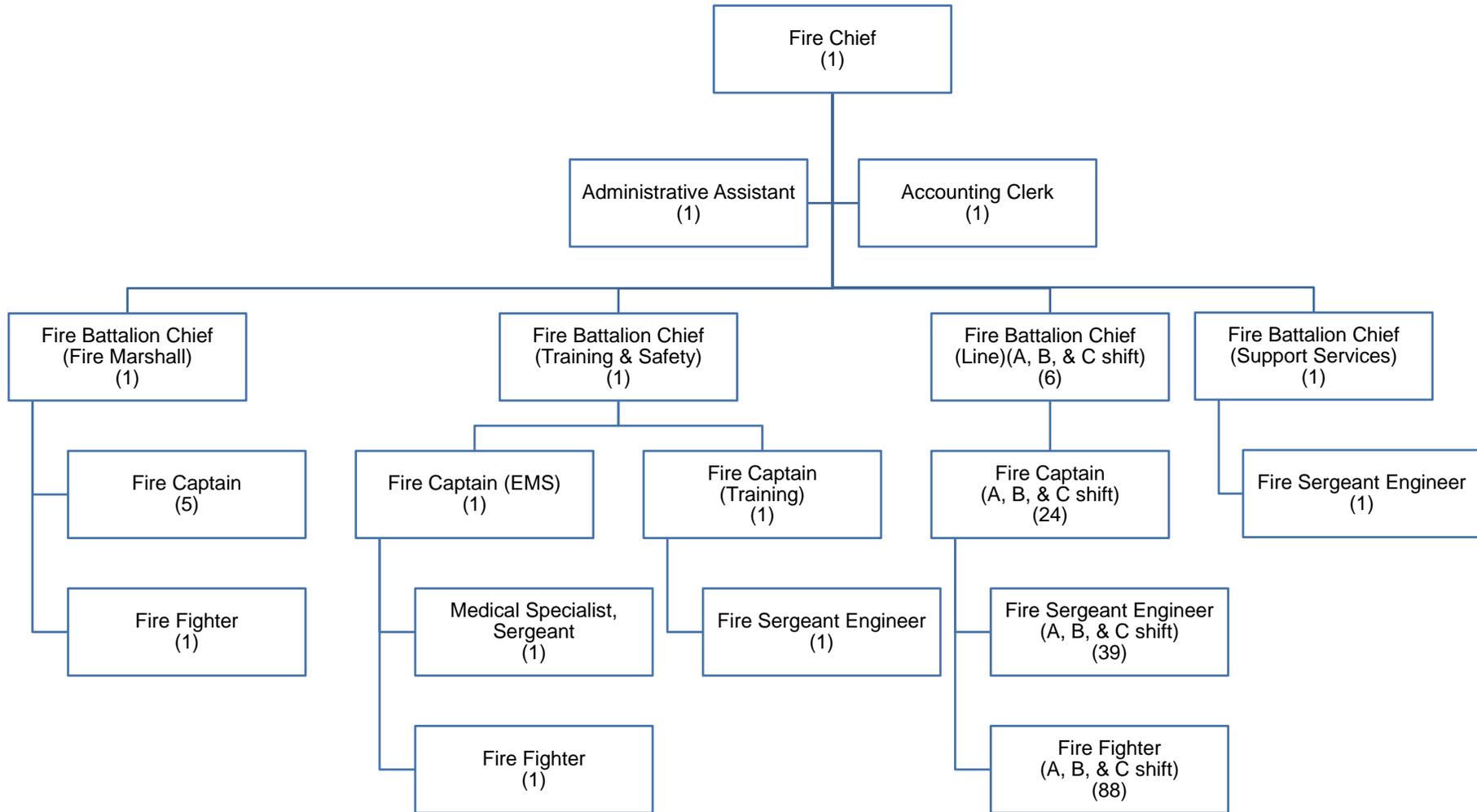


## **Fire Department**

### **Core Functions**

- ❖ Provides emergency response to fire incidents, emergency medical calls, hazardous materials, mitigation and technical rescue.
- ❖ Provides fire and life safety education to all age groups throughout the community.
- ❖ Provides plan review, inspection and code compliance of all commercial structures in the City of Dothan.
- ❖ Provides training and safety courses to all members of the department and National Incident Management System training to all City employees.
- ❖ Provides logistical support for all members of the Department through purchasing, inventory control and issuance of materials and goods.

# Fire Department



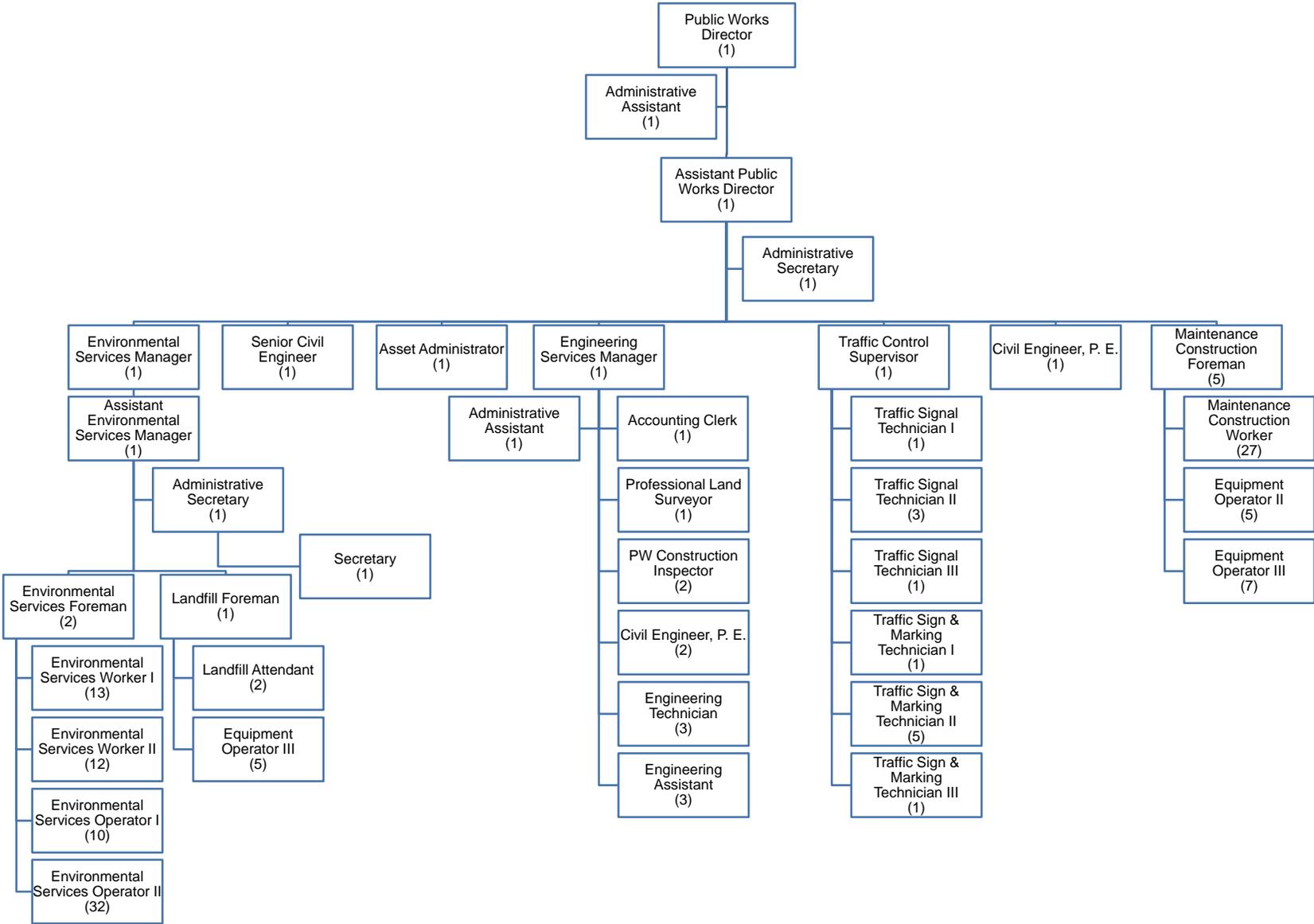
## **Public Works Department**

### **Core Functions**

- ❖ Designs and manages infrastructure improvement projects.
- ❖ Manages regulatory compliance issues.
- ❖ Investigates drainage and sanitary sewer issues and coordinates the solution with other divisions and departments.
- ❖ Prepares computerized base maps for locations of roadways, sanitary sewer, storm sewer easements and comprehensive plans.
- ❖ Reviews plans for commercial sites and provides project inspections of public infrastructure installed by private developers.
- ❖ Provides engineering services for construction projects.
- ❖ Provides project management for major construction within the City of Dothan.
- ❖ Manages flood hazard areas within the City for the Federal Emergency Management Agency.
- ❖ Provides support services to other departments.
- ❖ Maintains and repairs streets, ditches, storm water pipes, and sidewalks within the City of Dothan.

- ❖ Installs and maintains traffic signals, traffic signs, traffic striping and markings on City streets and City owned facilities.
- ❖ Conducts traffic engineering studies such as intersection accidents, vehicle speeds, and traffic signal warrants and provides traffic counts on City streets to outside agencies and developers.
- ❖ Coordinates and manages street improvement projects with ALDOT and Houston County.
- ❖ Collects all household garbage, trash and recycling for the City of Dothan residents.
- ❖ Operates and maintains the City landfill.
- ❖ Provides a mosquito management program.

# Public Works Department



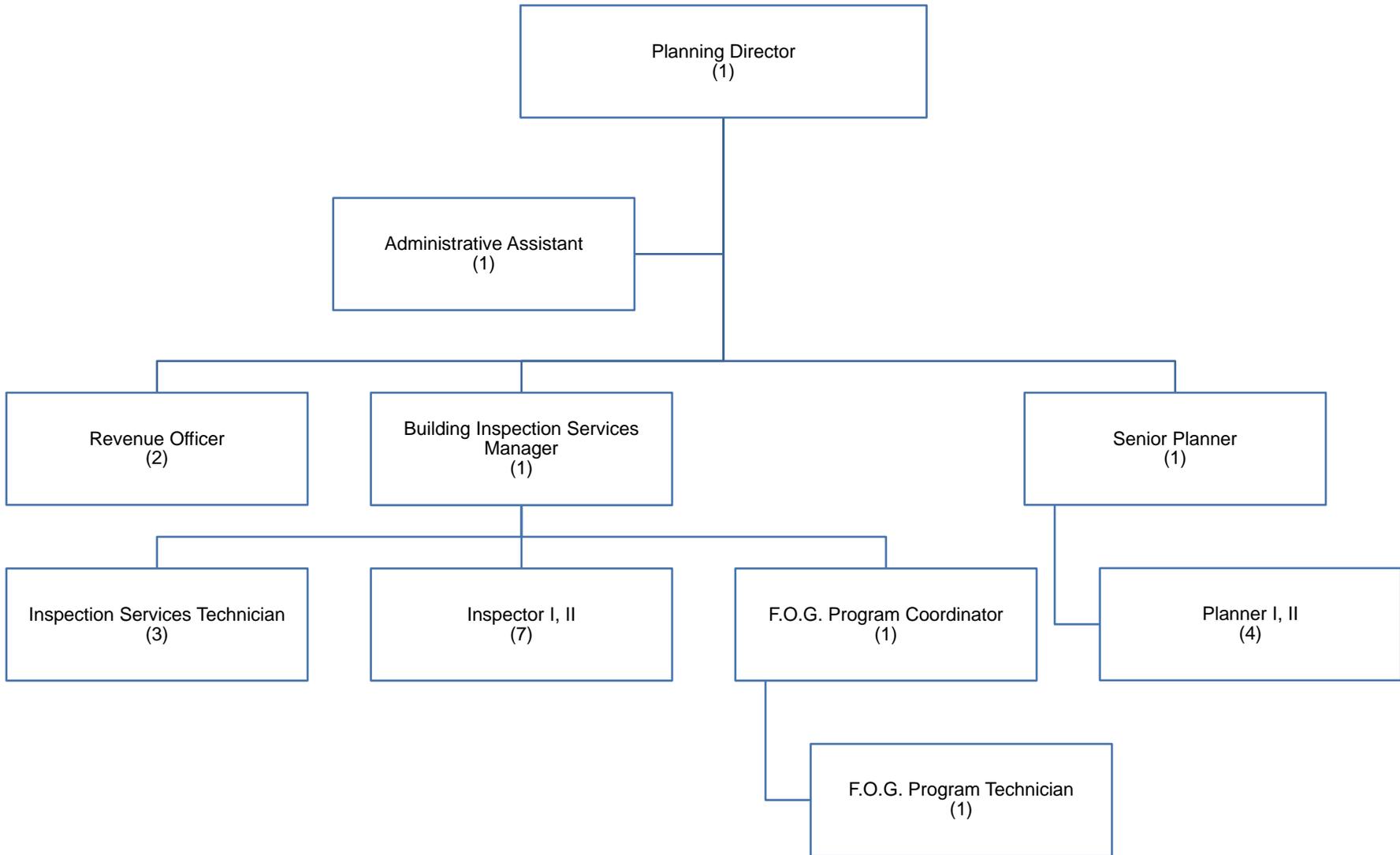
## **Planning and Development**

### **Core Functions**

- ❖ Provides project technical assistance to the City Manager, Mayor, and City Commission on land and community development issues.
- ❖ Administers and enforces the City's land development regulations such as the zoning ordinance, subdivision regulations and historic preservation ordinance. Provides administrative support to the Board of Zoning Adjustment, Planning Commission and Historic Preservation Commission.
- ❖ Provides for the general welfare through the application of adopted building codes following a review of the submitted building plans and on-site inspections at different stages of construction.
- ❖ Administers the Fats, Oils and Grease (FOG) Program.
- ❖ Provides planning support for the Southeast Wiregrass Area Metropolitan Planning Organization (MPO) to fulfill the requirements of the Urban Transportation Planning Process. Provides administrative support to the Technical Transportation Committee and the MPO Policy Board.
- ❖ Provides community development assistance to the low to moderate income portions of our community with housing and economic development needs through the Community Development Block Grant (CDBG) Program funded by the U.S. Department of Housing and Urban Development (HUD). Provides administrative support to the 11 member Community Development Advisory Board.
- ❖ Prepares and updates community based Long Range Plans including the existing quantitative and qualitative aspects of community development.

- ❖ Issues privilege licenses to businesses, trades, professions, and other for-profit and non-profit activities in Dothan and collects taxes due from licensed establishments selling beer, wine or spirits.

# Planning Department



## **Leisure Services Department**

### **Core Functions**

- ❖ Offers a wide variety of leisure programs and recreational opportunities for people of all ages to include: Athletics, After School Programs, Therapeutic Recreation, Senior Programs, Instructional Classes, Summer Playground and Camps, and Special Events.
- ❖ Provides routine maintenance for over 1,000 acres of parks, sports fields, and trails. This includes park locations and seven recreation centers.
- ❖ Coordinates and monitors park planning and expansion, construction and renovation of facilities.
- ❖ Operates community centers including fitness, weight rooms, gymnasiums and activity rooms.
- ❖ Operates outdoor swimming pools, waterpark, tennis courts, dog park and archery range.
- ❖ Provides educational and volunteer opportunities at our facilities year round.
- ❖ Provides community rental space.
- ❖ Engages community partnerships to identify specific opportunities.

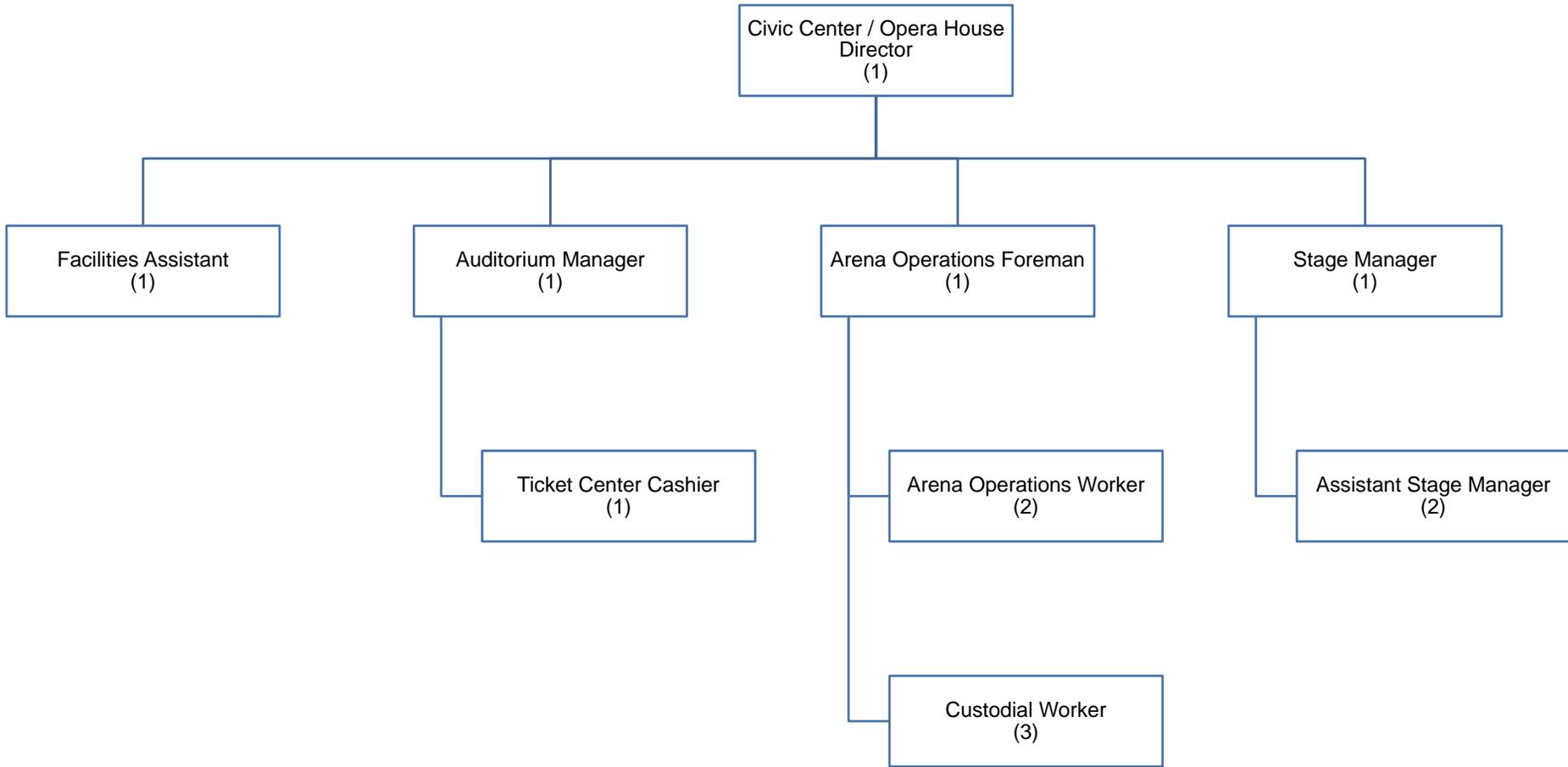


## **Performing Arts Department**

### **Core Functions**

- ❖ Improves the quality of life for the citizens of Dothan by providing entertainment through cultural, sporting, and leisure activities by working with local and non-local promoters and organizations to develop and schedule events and functions for the Dothan Civic Center, Opera House and meeting rooms.
- ❖ Develops a calendar of various events to seek to meet the needs and desires of the mixed demographic of the City of Dothan, Houston County and the Wiregrass Region.
- ❖ Provides marketing and advertising for the events at the Dothan Civic Center and Opera House through print media, social media, television, Chamber of Commerce, Dothan Area Convention and Visitor's Bureau, and local colleges.
- ❖ Maintains the Dothan Civic Center and provide all custodial needs for the Roy Driggers' Municipal Building and Opera House. Preserve and maintain the Dothan Opera House as needed to protect the City's historical building.

# Performing Arts

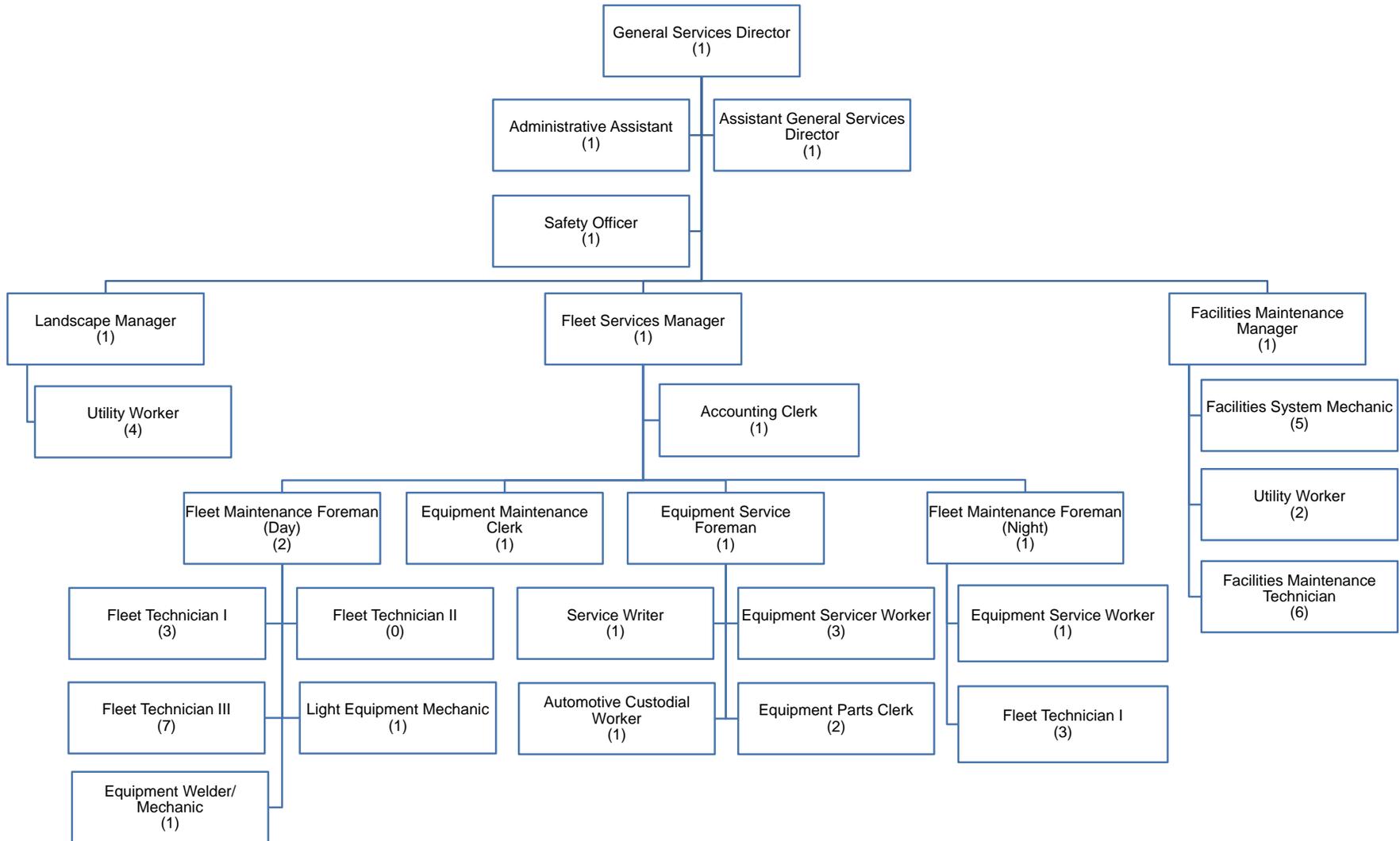


## **General Services**

### **Core Functions**

- ❖ Analyses and developments recommendations regarding the City's insurance program and placement of insurance coverage.
- ❖ Compiles and develops data for the annual actuarial studies of the self-insured program.
- ❖ Analyses and developments safety policies, procedures and programs.
- ❖ Investigates claims, accidents, and injuries.
- ❖ Maintains and repairs all City vehicles and equipment.
- ❖ Develops specifications and purchases all new and replacement vehicles and equipment.
- ❖ Provides facility maintenance support and performs major and minor remodeling work on City facilities.
- ❖ Administers contracts for work and services performed by outside contractors.
- ❖ Designs, creates, and maintains landscaping projects on City properties.
- ❖ Approves landscaping plans for commercial developments.

# General Services Department

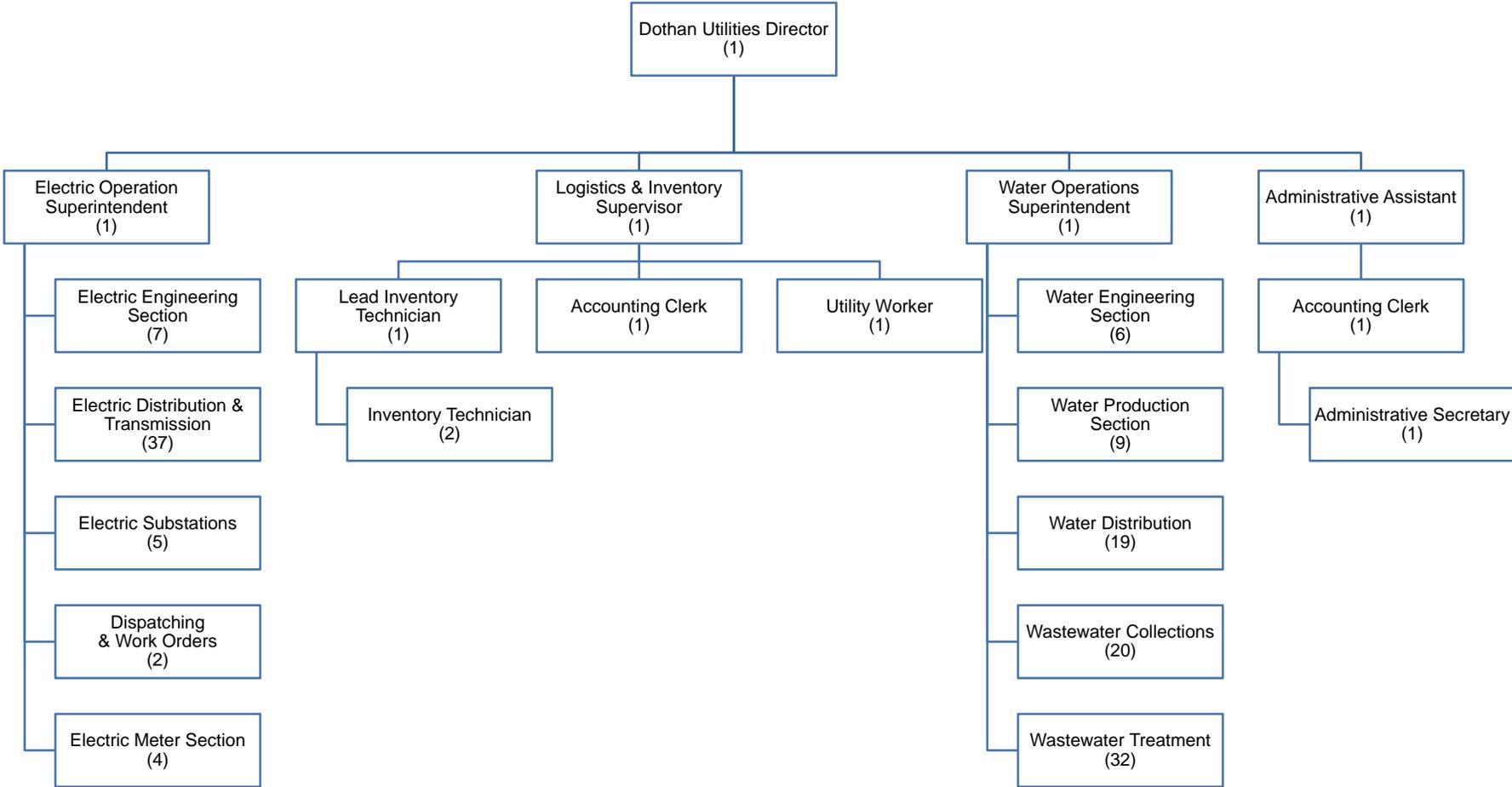


## **Dothan Utilities**

### **Core Functions**

- ❖ Supplies electrical power to the citizens of Dothan by maintaining 115kV station, substation, high voltage electric distribution system, electric distribution system, and meters.
- ❖ Designs and constructs electrical projects for new and expanded developments.
- ❖ Operates and maintains water wells and pump stations to provide potable water service and fire lines/hydrants in and around the City.
- ❖ Designs, constructs and maintains transmission mains, water supply mains, fire lines/hydrants, meters and services to provide potable water for residents and new and expanded developments.
- ❖ Operates and maintains three wastewater treatment plants, bio-solids handling and disposal, and FOG/septic receiving to provide wastewater treatment services for Dothan and the surrounding communities.
- ❖ Constructs, operates, and maintains lift stations, trunk and collection lines to provide sewer service.
- ❖ Provides maintenance or replacement of plant and bio-solids equipment and facilities.
- ❖ Performs sample collection and operational testing as required by ADEM.
- ❖ Responsible for administering and implementing the requirements of the Administrative Order on Consent.
- ❖ Manages and responds to storm events, power outages and system emergencies.

# Dothan Utilities Department



**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
RECAP**

	<u><b>2016</b></u>	<u><b>2017</b></u>
General Fund	\$ 82,171,994	\$ 83,171,994
Civic Center Fund	933,500	933,500
School Fund (Special Revenue)	250,000	250,000
Debt Service Fund	-	-
Utility Fund	117,226,058	117,225,608
Street Paving Fund	<u>1,500</u>	<u>1,500</u>
 Total	 <u><u>\$ 200,583,052</u></u>	 <u><u>\$ 201,582,602</u></u>

\*Non-Revenue Receipts are not included.

1. Utilization of Fund Balance
2. Proceeds from Notes
3. Proceeds from Bond Sales
4. Residual Equity Transfers
5. Assessments Levied

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Taxes</b>						
Ad Valorem Tax	\$ 3,748,540	\$ 3,721,013	\$ 3,705,189	\$ 3,746,311	\$ 3,700,000	\$ 3,700,000
Motor Vehicle Tax	738,910	790,206	721,928	513,312	700,000	700,000
General Sales Tax	55,155,877	56,845,392	57,155,160	49,359,817	57,000,000	57,000,000
Automotive Sales Tax	1,874,696	2,034,481	2,184,054	1,836,477	1,800,000	1,800,000
Lodging Tax	1,565,896	1,599,957	1,683,150	1,529,341	1,550,000	1,550,000
Manufacturing/Machinery Sales Tax	178,907	150,409	168,396	159,337	150,000	150,000
Farm/Agriculture Sales Tax	56,118	60,948	84,155	64,320	50,000	50,000
Malt Beverage Tax	948,309	942,974	983,054	778,734	950,000	950,000
Whiskey/Wine/Liquor Tax	209,891	197,903	195,869	172,552	200,000	200,000
Wholesale Wine Tax	51,812	45,054	45,151	66,266	45,000	45,000
Cable TV Franchise Tax	818,618	925,375	995,802	866,797	800,000	800,000
Gas District Franchise	1,429,677	1,545,158	972,644	589,519	1,000,000	1,000,000
	<u>        </u>	<u>        </u>	<u>        </u>	<u>        </u>	<u>        </u>	<u>        </u>
Total Taxes	\$ 66,777,251	\$ 68,858,870	\$ 68,894,552	\$ 59,682,783	\$ 67,945,000	\$ 67,945,000
<b>Licenses and Permits</b>						
Privilege License	\$ 2,609,485	\$ 2,753,722	\$ 2,870,595	\$ 2,846,461	\$ 2,700,000	\$ 2,700,000
Insurance License	634,178	624,625	638,004	711,585	600,000	600,000
Ambulance Permits	370	100	190	330	200	200
Building Permits	256,254	244,894	229,284	206,771	200,000	200,000
Gas Permits/Inspections	7,530	9,600	10,774	8,835	7,000	7,000
Heating & A/C Permits/Inspections	20,571	21,130	20,285	16,973	20,000	20,000
Electrical Permits/Inspections	46,879	54,852	49,300	37,802	45,000	45,000
Plumbing Permits/Inspections	34,095	35,972	33,865	30,050	34,000	34,000

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Licenses and Permits (Cont'd)</b>						
Tree Cutting Permits	\$ 5,570	\$ 5,579	\$ 4,480	\$ 3,780	\$ 3,000	\$ 3,000
Taxi Driver Permits	215	545	430	285	500	500
Swimming Pool Permits	2,148	2,756	2,830	2,554	2,000	2,000
Penalty	118	88	164	347	-	-
Plan/Permit/C.O. Copies	300	221	358	505	-	-
Penalties/Citations/Fees	90,530	96,933	75,826	55,233	50,000	50,000
	<u>90,530</u>	<u>96,933</u>	<u>75,826</u>	<u>55,233</u>	<u>50,000</u>	<u>50,000</u>
 Total Licenses and Permits	 <u>\$ 3,708,243</u>	 <u>\$ 3,851,017</u>	 <u>\$ 3,936,385</u>	 <u>\$ 3,921,511</u>	 <u>\$ 3,661,700</u>	 <u>\$ 3,661,700</u>
 <b>Intergovernmental Revenues</b>						
Proceeds from Grants	\$ 8,575	\$ 2,000	\$ 5,500	\$ -	\$ -	\$ -
FBI Violent Crime Task	-	4,926	6,339	18,579	-	-
Houston County EMA Grant	54,711	18,615	22,888	-	-	-
Justice Grant - Bullet Vest	15,219	12,667	13,082	3,360	-	-
Bureau of Justice Grant	117,188	34,606	76,938	25,631	-	-
Public Housing Drug Grant (HUD)	175,000	175,000	175,000	-	175,000	175,000
Alabama Ind Access Road Grant	2,287	-	-	-	-	-
Solid Waste Recycling Grant	141,978	248,000	298,500	109,483	-	-
USTA Grant	2,000	2,000	-	2,000	-	-
ADECA - Recreational Trails	-	14,239	35,761	-	-	-
Community Development Funds	634,957	554,404	547,017	496,085	-	-
ALDOT-Trans Enhancement	-	34,479	72,397	-	-	-
U.S. Marshals Services	13,501	13,416	17,482	4,572	-	-
Wiregrass Foundation	35,000	5,000	343,719	838,719	338,719	338,719

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Intergovernmental Revenues (Cont'd)</b>						
MPO Grant - Planning Fund	\$ 123,263	\$ 83,074	\$ 66,595	\$ 65,654	\$ -	\$ -
MPO Grant - Construction	73,909	83,180	114,569	-	-	-
Federal EMA - Firefighters Grant	121,657	55,272	45	-	-	-
US Dept Homeland Security	3,992	31,460	19,778	409,805	-	-
US Dept of Transportation	-	-	16,232	-	-	-
ARRA Stimulus Grant Funds	23,514	-	-	-	-	-
Allocation-AL ABC Profits	30,737	37,923	18,987	32,739	20,000	20,000
Financial Institution Tax	132,459	66,084	196,438	-	125,000	125,000
7 Cent Gasoline Excise Tax	133,546	141,659	142,330	120,334	130,000	130,000
4 to 6 Cent Gasoline Excise Tax	77,931	82,234	82,648	69,824	80,000	80,000
Petroleum Inspection Fee	29,939	29,262	29,603	25,620	28,000	28,000
5 Cent Gasoline Tax	38,149	40,474	40,666	34,381	40,000	40,000
Alcoholic State Sales Tax	72,160	72,702	78,913	73,161	70,000	70,000
Alabama Trust Fund	550,967	1,474,049	557,109	555,925	500,000	500,000
IRP Vehicle Registration	37,418	53,911	68,475	46,844	50,000	50,000
Local Impact	34,265	30,287	29,367	19,581	-	-
Summer Feeding Program	73,054	61,439	75,721	53,529	-	-
Walden Gas & Excise Tax	503,833	510,461	520,908	281,635	500,000	500,000
Share Tax 18.87% - Domestic Corp	58,124	58,560	58,999	59,442	55,000	55,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 3,319,333</b>	<b>\$ 4,031,383</b>	<b>\$ 3,732,006</b>	<b>\$ 3,346,903</b>	<b>\$ 2,111,719</b>	<b>\$ 2,111,719</b>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>General Government Revenues</b>						
Zoning Certification Fees	\$ 181	\$ 202	\$ 300	\$ 85	\$ -	\$ -
Planning/Zoning Application Fees	11,660	9,560	13,331	12,089	8,000	8,000
Sale of Maps/Publications	1,167	413	415	268	1,000	1,000
House Moving Permits	100	300	-	-	500	500
Demolition and Removal	34,924	16,915	41,516	21,740	17,000	17,000
Fire Dept Service Calls	1,050	1,097	1,649	200	-	-
Fire Re-inspection Fees	1,050	150	50	-	-	-
False Burglar Alarm Fees	33,266	38,944	33,610	24,347	20,000	20,000
Burn Permits	600	310	100	50	-	-
Weather Sirens	1,479	5,394	1,274	273	-	-
Weed Abatement Liens	18,951	9,066	25,915	22,793	-	-
Ambulance Franchise Violation	-	1,000	500	-	-	-
Solid Waste	-	2,475,778	4,255,345	3,550,459	4,000,000	4,000,000
Auditorium Use Fees	35,499	39,279	37,364	40,532	35,000	35,000
Civic Center Use Fees	124,268	96,999	103,811	122,595	125,000	125,000
Rental Rec Facilities	92,330	95,842	102,465	92,249	90,000	90,000
Swimming Pool Fees	34,875	32,864	36,095	32,853	30,000	30,000
Other Income	37,011	28,845	26,015	25,243	35,000	35,000
Auditorium/Civic Center Concessions	35,103	39,731	39,726	53,014	40,000	40,000
Water World Admission Fees	397,003	380,801	451,699	455,165	400,000	400,000
Water World Raft Rental-Misc	23,354	21,463	25,117	22,490	20,000	20,000
Water World Resale Items	113,520	106,734	119,522	129,244	100,000	100,000
Softball Complex Fees	58,051	43,889	35,552	26,102	60,000	60,000
Softball Complex Concessions	78,929	75,433	69,183	55,554	70,000	70,000

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>General Government Revenues (Cont'd)</b>						
Dothan Kiwanis Club	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
SARCOA-AAA-1 & Tobacco Tax	24,963	20,178	19,183	14,233	20,000	20,000
Adult Softball - National Tournament	962		-	-	-	-
Archery	-	2,872	2,995	1,250	2,500	2,500
Baseball	4,197	10,525	4,959	10,373	5,000	5,000
Basketball	7,186	17,312	7,286	3,553	3,500	3,500
Concessions	75,560	68,188	75,393	52,776	75,000	75,000
Crafts - Rose Hill	2,818	3,075	2,187	1,637	2,500	2,500
Day Camp - Instructional	93,710	81,613	77,148	70,694	90,000	90,000
Football - Cheerleading	7,259	7,958	5,249	3,954	7,000	7,000
Soccer	20,826	18,505	19,089	11,463	20,000	20,000
Swimming	10,957	10,445	8,760	-	9,000	9,000
Tennis	113,071	95,458	129,152	129,136	100,000	100,000
Therapeutics	5,679	286	1,800	1,725	1,500	1,500
Volleyball	2,063	1,896	2,952	318	2,000	2,000
Youth Softball	26,553	20,290	18,580	19,489	25,000	25,000
Track	-	500	500	500	-	-
Miscellaneous - Other Revenue	28,625	29,605	28,558	27,820	20,000	20,000
<b>Total Gen Government Revenues</b>	<b>\$ 1,561,800</b>	<b>\$ 3,912,715</b>	<b>\$ 5,827,345</b>	<b>\$ 5,039,266</b>	<b>\$ 5,437,500</b>	<b>\$ 5,437,500</b>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Fines and Forfeits</b>						
Registration Training Fee	\$ -	\$ 400	\$ -	\$ 1,080	\$ -	\$ -
Dothan/State Drug Seizure Income	34,437	61,508	103,157	29,650	-	-
Federal Drug Seizures	20,399	1,730	10,804	-	-	-
Mun Court Judicial Admin Fund	18,648	94,540	108,967	95,030	100,000	100,000
Court Costs	124,878	107,499	109,827	127,996	125,000	125,000
Corrections Fd - Add Court	290,858	252,982	258,381	276,313	300,000	300,000
Court Fines	1,141,432	933,225	923,872	723,033	900,000	900,000
Other Police Related Income	813	557	2,270	1,048	500	500
Houston Co Inmate Housing	-	-	-	24	-	-
Housing - Federal Prisoners	144	364	(364)	-	-	-
Federal Non-Drug Seizures	360	-	-	-	-	-
Alarm Application Fees	22,999	14,738	8,066	4,850	10,000	10,000
Drug Deferred Prosecution	12,088	6,684	7,783	4,150	10,000	10,000
P.A.S.S. Academy	6,799	-	-	-	-	-
Inmate Welfare Commission	10,403	6,281	4,163	4,217	5,000	5,000
Sex Offender Registration	1,810	2,437	2,965	2,543	2,000	2,000
Pretrial Diversion Fees	312,649	318,500	320,313	297,080	300,000	300,000
Inmate Welfare	-	-	-	210	-	-
	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>
Total Fines and Forfeits	<u>\$ 1,998,717</u>	<u>\$ 1,801,445</u>	<u>\$ 1,860,204</u>	<u>\$ 1,567,224</u>	<u>\$ 1,752,500</u>	<u>\$ 1,752,500</u>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Miscellaneous Revenues</b>						
Interest From Funds Invested	\$ 131,044	\$ 98,314	\$ 99,563	\$ 74,950	\$ 90,000	\$ 90,000
Interest Demolition and Removal	4,347	4,591	6,105	4,924	4,000	4,000
Employee Medical Insurance-Interest	11,466	8,979	5,988	2,485	3,000	3,000
Workers Compensation-Interest	6,887	7,636	5,462	4,046	5,000	5,000
Self - Insured-Interest	25,262	17,523	11,300	4,739	5,000	5,000
Post Office Building	63,522	63,522	55,938	56,701	61,856	61,856
Other Rentals	21,400	6,300	6,500	5,775	10,000	10,000
Contributions and Donations	69,359	23,292	113,457	2,019,609	50,000	50,000
Photocopy Printing	80,756	82,152	67,768	60,175	65,000	65,000
Bad Check Collection Fee	1,510	1,165	1,025	865	1,000	1,000
Junk Sales	99,843	96,684	133,044	129,189	125,000	125,000
Sale of Confiscated Items	919	1,093	571	34	-	-
Emergency 911 Revenue	167,108	228,257	252,648	204,211	250,000	250,000
Cash Over or Short	131	948	(814)	(1,495)	-	-
Miscellaneous Income	340,232	84,878	274,678	40,690	100,000	100,000
Property Damage Recovery	37,352	100,520	313,592	10,986	10,000	10,000
Refunds-Accts Receivable	2,610	(1,640)	5,532	(8,205)	-	-
Landfill Use Fees	1,273,384	1,301,391	996,380	(1,207)	-	1,000,000
Landfill Garbage Cans	5,900	4,890	5,480	3,760	4,000	4,000
Recycling Revenue	5,323	5,777	5,065	2,074	5,000	5,000
Animal Control Fees	46,761	44,251	38,929	29,735	40,000	40,000
Animal Adoption Fees	10,423	6,165	3,645	2,295	5,000	5,000

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
GENERAL FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Miscellaneous Revenues (Cont'd)</b>						
Reimbursement by Schools	\$ 11,246	\$ 9,900	\$ -	\$ -	\$ -	\$ -
Pilot Fees Housing Authority	24,844	19,130	12,639	11,331	12,000	12,000
Knox Box Sales	31,600	9,683	8,954	4,456	5,000	5,000
Dothan City Festival	43,418	-	-	-	-	-
Telephone Commission-Jail	22,897	30,818	18,207	12,269	15,000	15,000
Nextel/Sprint Refund	-	(193,986)	-	-	-	-
Disaster Relief - FEMA	118,327	-	-	-	-	-
Disaster - Mutual Aid	(760)	(1,754)	472	-	-	-
Subrogation Recovery/Ins	-	10,000	-	-	-	-
Overpayment Refund/Ins	-	690,460	71,206	451,193	388,719	388,719
ATM Surcharge	3,468	5,081	5,292	5,026	5,000	5,000
Convenience Fee/Credit Card	3,369	3,816	4,400	4,122	4,000	4,000
Bad Account Recoveries	371	52	160	-	-	-
	<u>371</u>	<u>52</u>	<u>160</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Miscellaneous Revenues</b>	<b>\$ 2,664,319</b>	<b>\$ 2,769,888</b>	<b>\$ 2,523,186</b>	<b>\$ 3,134,733</b>	<b>\$ 1,263,575</b>	<b>\$ 2,263,575</b>
<b>Total General Fund Revenues</b>	<b>\$ 80,029,663</b>	<b>\$ 85,225,318</b>	<b>\$ 86,773,678</b>	<b>\$ 76,692,420</b>	<b>\$ 82,171,994</b>	<b>\$ 83,171,994</b>

**CITY OF DOTHAN**  
**REVENUE PROJECTIONS - FY 2016 & FY 2017**  
**CIVIC CENTER FUND**

<u>SOURCE</u>	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>General Government Revenues</b>						
Concessions Sales	\$ 71,432	\$ 86,773	\$ 101,109	\$ 119,022	\$ 100,000	\$ 100,000
Facility Fee-Opera House	7,465	10,825	6,862	6,582	7,500	7,500
Ticket Sales-Opera House	126,013	169,427	107,308	109,823	100,000	100,000
Facility Fee-Civic Center	36,468	26,408	33,066	47,395	25,000	25,000
Ticket Sales-Civic Center	520,411	432,394	536,828	720,331	550,000	550,000
Rental - Arena	84,022	86,859	138,787	130,504	100,000	100,000
Rental - Other	24,342	32,237	39,520	37,154	25,000	25,000
Miscellaneous - Other Revenue	<u>22,704</u>	<u>12,563</u>	<u>20,732</u>	<u>14,914</u>	<u>20,000</u>	<u>20,000</u>
 Total Gen Government Revenues	 <u>\$ 892,857</u>	 <u>\$ 857,486</u>	 <u>\$ 984,212</u>	 <u>\$ 1,185,725</u>	 <u>\$ 927,500</u>	 <u>\$ 927,500</u>
<b>Miscellaneous Revenues</b>						
Interest Earned Regular Saving	\$ 251	\$ 140	\$ 133	\$ 93	\$ 100	\$ 100
Contributions and Donations	14,950	21,400	18,600	20,000	-	-
Bad Check Collection Fee	75	75	-	-	-	-
Cash Over or Short	(6)	54	1	133	100	100
C/C Sales Tax Discounts	1,139	735	1,145	1,160	800	800
Convenience Fee/Credit Card	4,584	2,987	4,081	4,318	5,000	5,000
Bad Account Recoveries	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 Total Miscellaneous Revenues	 <u>\$ 20,993</u>	 <u>\$ 25,391</u>	 <u>\$ 23,960</u>	 <u>\$ 25,704</u>	 <u>\$ 6,000</u>	 <u>\$ 6,000</u>
 <b>Total Civic Center Fund</b>	 <u><u>\$ 913,850</u></u>	 <u><u>\$ 882,877</u></u>	 <u><u>\$ 1,008,172</u></u>	 <u><u>\$ 1,211,429</u></u>	 <u><u>\$ 933,500</u></u>	 <u><u>\$ 933,500</u></u>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
SCHOOL FUND (SPECIAL REVENUE)**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Taxes</b>						
Tobacco Tax Stamps	\$ 294,300	\$ 265,950	\$ 257,850	\$ 203,850	\$ 250,000	\$ 250,000
Total Taxes	<u>\$ 294,300</u>	<u>\$ 265,950</u>	<u>\$ 257,850</u>	<u>\$ 203,850</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>
<b>Miscellaneous Revenues</b>						
Interest Earned Regular Saving	\$ 386	\$ 393	\$ 259	\$ 37	\$ -	\$ -
Bad Check Collection Fee	-	-	-	-	-	-
Miscellaneous Income	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Miscellaneous Revenues	<u>\$ 386</u>	<u>\$ 393</u>	<u>\$ 259</u>	<u>\$ 37</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Total School Fund</b>	<u><u>\$ 294,686</u></u>	<u><u>\$ 266,343</u></u>	<u><u>\$ 258,109</u></u>	<u><u>\$ 203,887</u></u>	<u><u>\$ 250,000</u></u>	<u><u>\$ 250,000</u></u>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
DEBT SERVICE FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Miscellaneous Revenues</b>						
Interest 2005 G/O Warrant Fd	\$ -	\$ -	\$ 8,430	\$ 4	\$ -	\$ -
Total Miscellaneous Revenues	\$ -	\$ -	\$ 8,430	\$ 4	\$ -	\$ -
<b>Total Debt Service Fund</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,430</u>	<u>\$ 4</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF DOTHAN**  
**REVENUE PROJECTIONS - FY 2016 & FY 2017**  
**UTILITY FUND**

<u>SOURCE</u>	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Electric Revenues</b>						
Elec Sales-General Customer	\$ 86,450,711	\$ 84,679,298	\$ 88,130,109	\$ 70,191,990	\$ 88,500,000	\$ 88,500,000
Elec Sales-City Used	3,151,480	3,005,425	3,100,981	2,459,881	3,000,000	3,000,000
Elec Connection Fees	348,017	378,130	374,983	281,498	300,000	300,000
Equipment Rental	535,343	544,667	544,404	549,029	500,000	500,000
Junk Sales	92,271	58,421	61,968	48,736	50,000	50,000
Installation/Repair Fees	71,176	43,283	28,158	37,757	15,000	15,000
	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>
Total Electric Revenues	<u>\$ 90,648,998</u>	<u>\$ 88,709,224</u>	<u>\$ 92,240,603</u>	<u>\$ 73,568,891</u>	<u>\$ 92,365,000</u>	<u>\$ 92,365,000</u>
<b>Water Revenues</b>						
Water Sales-General Customer	\$ 9,010,687	\$ 8,155,367	\$ 8,467,308	\$ 7,084,628	\$ 9,000,000	\$ 9,000,000
Water Sales-City Used	13,019	13,812	13,887	10,765	10,000	10,000
Water Connection Fees	163,363	156,575	146,115	129,075	150,000	150,000
Equipment Rental	12,439	-	-	14	-	-
Junk Sales	16,964	25,338	8,196	12,661	5,000	5,000
Installation/Repair Fees	48,946	2,250	2,250	3,522	4,000	4,000
Water Sales-Town of Cowarts	4,223	4,342	4,467	3,823	4,500	4,500
Water Sales-Town of Kinsey	645	-	1,644	5,099	5,000	5,000
Water Sales-Napier Field	30,002	27,779	49,250	58,965	50,000	50,000
Water Sales-Town of Taylor	-	-	10,365	7,440	7,500	7,500
Water Sales-Houston County	149	60	201	206	500	500
	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>	<u>                  </u>
Total Water Revenues	<u>\$ 9,300,437</u>	<u>\$ 8,385,523</u>	<u>\$ 8,703,683</u>	<u>\$ 7,316,198</u>	<u>\$ 9,236,500</u>	<u>\$ 9,236,500</u>

**CITY OF DOTHAN**  
**REVENUE PROJECTIONS - FY 2016 & FY 2017**  
**UTILITY FUND**

<u>SOURCE</u>	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Sewer Revenues</b>						
Sewer Service Fees	\$ 9,907,897	\$ 11,220,737	\$ 13,283,293	\$ 10,980,790	\$ 13,000,000	\$ 13,000,000
Sewer Connection Fees	14,180	22,646	14,097	7,050	10,000	10,000
Sewer Sales-City Used	53,782	57,887	88,783	82,968	90,000	90,000
Impact Fees	8,000	90,998	11,847	93,612	10,000	10,000
Junk Sales	-	10,680	14,645	13,650	5,000	5,000
Installation/Repair Fees	747	-	-	-	-	-
Equipment Rental	1,562	-	-	-	-	-
Sewer Fees-Napier Field	49,774	33,218	30,518	49,049	50,000	50,000
Sewer Fees-Town of Taylor	94,862	112,963	134,582	107,974	125,000	125,000
Sewer Fees-Town of Kinsey	84,477	98,168	104,731	100,233	100,000	100,000
Sewer Fees-Midland City	129,545	166,091	193,589	161,306	200,000	200,000
Sewer Fees-Town of Cowarts	49,968	66,647	81,658	64,156	75,000	75,000
Sewer Fees-Houston County	44,333	37,471	39,504	38,349	40,000	40,000
Total Sewer Revenues	<u>\$ 10,439,127</u>	<u>\$ 11,917,506</u>	<u>\$ 13,997,247</u>	<u>\$ 11,699,137</u>	<u>\$ 13,705,000</u>	<u>\$ 13,705,000</u>
<b>Combined Revenues</b>						
Delinquent Fees	\$ 1,035,296	\$ 966,536	\$ 1,068,799	\$ 862,395	\$ 950,000	\$ 950,000
Bad Check Collection Fees	35,470	28,415	24,175	17,675	20,000	20,000
Rereads/Meter Test Fees	395	375	425	305	400	400
Cash Overages	-	27	-	-	-	-
Other Revenue	(5)	667	-	7,111	5,000	5,000
Disaster Relief - FEMA	-	(500)	-	-	-	-
Property Damage Recovery	1,040	-	6,476	65,229	-	-

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
UTILITY FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Combined Revenues (Cont'd)</b>						
Interest from Utility Funds Invested	\$ 95,218	\$ 109,021	\$ 90,472	\$ 56,797	\$ 65,000	\$ 65,000
Bad Account Recoveries	8,173	-	-	-	5,000	5,000
School Warrant Reimbursement	675,513	673,783	675,563	97,769	676,158	675,708
Bad Debt Collection Fees	15,224	12,317	11,238	3,789	15,000	15,000
Proceeds from Grants	-	306,738	-	-	-	-
ARRA Stimulus Grant	195,213	79,006	-	-	-	-
Miscellaneous Income	5,714	9,877	9,043	7,616	5,000	5,000
ATM Surcharge	3,914	3,685	3,705	3,657	3,000	3,000
Convenience Fee/Credit Card	<u>139,976</u>	<u>152,068</u>	<u>178,619</u>	<u>159,727</u>	<u>175,000</u>	<u>175,000</u>
 Total Combined Revenues	 <u>\$ 2,211,141</u>	 <u>\$ 2,342,015</u>	 <u>\$ 2,068,515</u>	 <u>\$ 1,282,070</u>	 <u>\$ 1,919,558</u>	 <u>\$ 1,919,108</u>
 <b>Total Utility Fund</b>	 <u>\$ 112,599,703</u>	 <u>\$ 111,354,268</u>	 <u>\$ 117,010,048</u>	 <u>\$ 93,866,296</u>	 <u>\$ 117,226,058</u>	 <u>\$ 117,225,608</u>

**CITY OF DOTHAN  
REVENUE PROJECTIONS - FY 2016 & FY 2017  
STREET PAVING FUND**

<u>SOURCE</u>	<u>FY 2012 (ACTUAL)</u>	<u>FY 2013 (ACTUAL)</u>	<u>FY 2014 (ACTUAL)</u>	<u>FY 2015 (YTD 07-31-15)</u>	<u>FY 2016 (BUDGET)</u>	<u>FY 2017 (BUDGET)</u>
<b>Miscellaneous Revenues</b>						
Interest Earned Regular Saving	\$ 15	\$ 5	\$ -	\$ -	\$ -	\$ -
Interest from St. Paving #32	6,559	72	137	-	-	-
Bad Check Collection Fee	-	25	-	-	-	-
Cash Over or Short	198	(166)	-	-	-	-
Miscellaneous Income	-	-	-	-	-	-
Total Miscellaneous Revenues	<u>\$ 6,772</u>	<u>\$ (64)</u>	<u>\$ 137</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Special Assessments</b>						
Street Paving # 32	<u>\$ 53,126</u>	<u>\$ 5,503</u>	<u>\$ 1,338</u>	<u>\$ -</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>
Total Special Assessments	<u>\$ 53,126</u>	<u>\$ 5,503</u>	<u>\$ 1,338</u>	<u>\$ -</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>
<b>Total Street Paving Fund</b>	<u><u>\$ 59,898</u></u>	<u><u>\$ 5,439</u></u>	<u><u>\$ 1,475</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,500</u></u>	<u><u>\$ 1,500</u></u>

**CITY OF DOTHAN  
BUDGET SUMMARY BY FUND - FY 2016 BUDGET**

	<u>GENERAL</u>	<u>CIVIC CENTER</u>	<u>SCHOOL</u>	<u>DEBT SERVICE</u>	<u>UTILITY</u>	<u>ST PAVING</u>	<u>TOTAL</u>
<b>Revenues</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	
Current Revenues	\$ 25,171,994	\$ 933,500	\$ 250,000	\$ -	\$ 25,726,058	\$ 1,500	\$ 52,083,052
Sales Tax	57,000,000	-	-	-	-	-	57,000,000
Electric Sales	-	-	-	-	91,500,000	-	91,500,000
Utilization of Fund Balance	-	-	-	-	-	-	-
Accumulated Depreciation	-	-	-	-	8,300,000	-	8,300,000
<b>Total Revenues</b>	<b>\$ 82,171,994</b>	<b>\$ 933,500</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 125,526,058</b>	<b>\$ 1,500</b>	<b>\$ 208,883,052</b>
<b>Expenditures</b>							
Expenses-Excluding Debt Service & Payroll	\$ 13,943,651	\$ 891,516	\$ -	\$ -	\$ 18,334,765	\$ 1,500	\$ 33,171,432
Payroll Exp-Salaries/OT/Benefits	57,568,341	41,984	104,456	-	13,086,935	-	70,801,716
Electric Energy for Resale	-	-	-	-	74,000,000	-	74,000,000
Advanced Metering Infrastructure	-	-	-	-	-	-	-
Electric - Transformers	-	-	-	-	800,000	-	800,000
Inform. Tech - Upgrades, Software, etc.	500,000	-	-	-	-	-	500,000
Police/Fire Training Center	250,000	-	-	-	-	-	250,000
Sidewalk Project	250,000	-	-	-	-	-	250,000
Resurfacing	2,000,000	-	-	-	-	-	2,000,000
Road & Bridge Improvements	1,000,000	-	-	-	-	-	1,000,000
Solomon Park & Water World	475,000	-	-	-	-	-	475,000
Vehicle Replacement	2,500,000	-	-	-	750,000	-	3,250,000
Facility Mtnc (ADA \$250,000)	850,000	-	-	-	150,000	-	1,000,000
DDRA	225,000	-	-	-	-	-	225,000
SARCOA	50,000	-	-	-	-	-	50,000
C&VB	1,050,000	-	-	-	-	-	1,050,000
Troy University Building	100,000	-	-	-	-	-	100,000
Chamber of Commerce	300,000	-	-	-	-	-	300,000
Agencies	1,804,723	-	-	-	-	-	1,804,723
Schools - Appropriation, Insurance, Printing	-	-	3,878,732	-	-	-	3,878,732
Medical/Self/Worker's Comp/Retiree's Ins	3,469,522	-	-	-	92,952	-	3,562,474
Debt Service Expenses	-	-	-	4,465,310	5,948,665	-	10,413,975
<b>Total Expenditures</b>	<b>\$ 86,336,237</b>	<b>\$ 933,500</b>	<b>\$ 3,983,188</b>	<b>\$ 4,465,310</b>	<b>\$ 113,163,317</b>	<b>\$ 1,500</b>	<b>\$ 208,883,052</b>
<b>Transfers In (Out)</b>							
From General Fund to Debt Service (Airport)	\$ (687,178)	\$ -	\$ -	\$ 687,178	\$ -	\$ -	\$ -
From Utility Fd to General Fund	4,851,421	-	-	-	(4,851,421)	-	-
From Utility Fd to School Fund	-	-	3,733,188	-	(3,733,188)	-	-
From Utility Fd to Debt Service	-	-	-	3,778,132	(3,778,132)	-	-
<b>Total Transfers</b>	<b>\$ 4,164,243</b>	<b>\$ -</b>	<b>\$ 3,733,188</b>	<b>\$ 4,465,310</b>	<b>\$ (12,362,741)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Surplus Estimated Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF DOTHAN  
BUDGET SUMMARY BY FUND - FY 2017 BUDGET**

	<b>GENERAL</b>	<b>CIVIC CENTER</b>	<b>SCHOOL</b>	<b>DEBT SERVICE</b>	<b>UTILITY</b>	<b>ST PAVING</b>	<b>TOTAL</b>
<b>Revenues</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	<b>FUND</b>	
Current Revenues	\$ 26,171,994	\$ 933,500	\$ 250,000	\$ -	\$ 25,725,608	\$ 1,500	\$ 53,082,602
Sales Tax	57,000,000	-	-	-	-	-	57,000,000
Electric Sales	-	-	-	-	91,500,000	-	91,500,000
Utilization of Fund Balance	-	-	-	-	-	-	-
Accumulated Depreciation	-	-	-	-	8,300,000	-	8,300,000
<b>Total Revenues</b>	<b>\$ 83,171,994</b>	<b>\$ 933,500</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 125,525,608</b>	<b>\$ 1,500</b>	<b>\$ 209,882,602</b>
<b>Expenditures</b>							
Expenses-Excluding Debt Service & Payroll	\$ 12,944,743	\$ 891,516	\$ -	\$ -	\$ 17,994,765	\$ 1,500	\$ 31,832,524
Payroll Exp-Salaries/OT/Benefits	59,578,590	41,984	108,720	-	13,545,130	-	73,274,424
Electric Energy for Resale	-	-	-	-	74,000,000	-	74,000,000
Advanced Metering Infrastructure	-	-	-	-	1,000,000	-	1,000,000
Electric - Transformers	-	-	-	-	800,000	-	800,000
Inform. Tech - Upgrades, Software, etc.	500,000	-	-	-	-	-	500,000
Police/Fire Training Center	250,000	-	-	-	-	-	250,000
Sidewalk Project	250,000	-	-	-	-	-	250,000
Resurfacing	2,000,000	-	-	-	-	-	2,000,000
Road & Bridge Improvements	1,000,000	-	-	-	-	-	1,000,000
Solomon Park & Water World	-	-	-	-	-	-	-
Vehicle Replacement	2,000,000	-	-	-	750,000	-	2,750,000
Facility Mtnce (ADA \$250,000)	850,000	-	-	-	-	-	850,000
DDRA	225,000	-	-	-	-	-	225,000
SARCOA	50,000	-	-	-	-	-	50,000
C&VB	1,050,000	-	-	-	-	-	1,050,000
Troy University Building	100,000	-	-	-	-	-	100,000
Chamber of Commerce	300,000	-	-	-	-	-	300,000
Agencies	1,804,723	-	-	-	-	-	1,804,723
Schools - Appropriation, Insurance, Printing	-	-	3,878,732	-	-	-	3,878,732
Medical/Self/Worker's Comp/Retiree's Ins	3,469,522	-	-	-	92,952	-	3,562,474
Debt Service Expenses	-	-	-	3,051,379	7,353,346	-	10,404,725
<b>Total Expenditures</b>	<b>\$ 86,372,578</b>	<b>\$ 933,500</b>	<b>\$ 3,987,452</b>	<b>\$ 3,051,379</b>	<b>\$ 115,536,193</b>	<b>\$ 1,500</b>	<b>\$ 209,882,602</b>
<b>Transfers In (Out)</b>							
From General Fund to Debt Service (Airport)	\$ (687,178)	\$ -	\$ -	\$ 687,178	\$ -	\$ -	\$ -
From Utility Fd to General Fund	3,887,762	-	-	-	(3,887,762)	-	-
From Utility Fd to School Fund	-	-	3,737,452	-	(3,737,452)	-	-
From Utility Fd to Debt Service	-	-	-	2,364,201	(2,364,201)	-	-
<b>Total Transfers</b>	<b>\$ 3,200,584</b>	<b>\$ -</b>	<b>\$ 3,737,452</b>	<b>\$ 3,051,379</b>	<b>\$ (9,989,415)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Surplus Estimated Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF DOTHAN  
FY 2016 & FY 2017  
GENERAL FUND**

	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Revenues</b>						
Taxes	\$ 66,777,251	\$ 68,858,870	\$ 68,894,552	\$ 59,682,783	\$ 67,945,000	\$ 67,945,000
Licenses and Permits	3,708,243	3,851,017	3,936,385	3,921,511	3,661,700	3,661,700
Intergovernmental Revenue	3,319,333	4,031,383	3,732,006	3,346,903	2,111,719	2,111,719
General Government Revenue	1,561,800	3,912,715	5,827,345	5,039,266	5,437,500	5,437,500
Fines and Forfeits	1,998,717	1,801,445	1,860,204	1,567,224	1,752,500	1,752,500
Miscellaneous Revenue	2,664,319	2,769,888	2,523,186	3,134,733	1,263,575	2,263,575
Utilization of Fund Balance	-	-	-	-	-	-
<b>Total Revenue</b>	<u>\$ 80,029,663</u>	<u>\$ 85,225,318</u>	<u>\$ 86,773,678</u>	<u>\$ 76,692,420</u>	<u>\$ 82,171,994</u>	<u>\$ 83,171,994</u>
<b>Expenses</b>						
General Admin Department	\$ 2,457,358	\$ 2,699,197	\$ 4,278,435	\$ 2,236,418	\$ 5,788,764	\$ 5,490,619
Information Sys/Tech Department	3,611,041	3,829,704	4,613,710	4,035,985	3,827,270	3,883,770
Finance and Budgeting	940,212	1,012,147	1,073,705	918,242	1,099,348	1,133,281
Personnel Department	1,715,680	1,883,951	2,049,092	1,651,644	2,319,843	2,356,113
Judicial Department	905,294	981,146	1,048,054	906,633	1,063,209	1,095,428
Police Department	16,915,769	17,772,914	18,536,051	15,375,777	19,056,287	19,627,535
Fire Department	13,582,910	14,575,518	14,163,225	12,841,004	14,184,858	14,507,977
Public Works/Street Department	5,842,236	5,784,011	6,220,738	8,560,529	6,619,328	6,712,980
Public Works/Engineering Dept	2,732,754	2,819,833	2,967,075	3,007,845	2,979,986	3,071,333
Public Works/Environmental Dept	6,255,417	6,960,567	9,147,640	7,545,092	6,989,128	6,088,313
Planning & Development	1,822,479	1,882,260	2,338,649	2,042,361	2,112,066	2,179,789
Health and Welfare	2,987,149	3,995,997	3,959,138	4,252,183	3,304,723	3,304,723

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
GENERAL FUND**

	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Expenses (Cont'd)</b>						
Leisure Services Department	\$ 6,559,023	\$ 7,287,751	\$ 8,809,815	\$ 6,798,111	\$ 8,041,314	\$ 7,813,344
Performing Arts	819,000	1,381,324	1,703,275	847,998	1,149,192	1,175,692
Recreation Department	448,154	446,997	459,209	373,574	420,509	420,509
General Services Admin	345,346	311,645	346,511	366,323	428,461	443,239
General Services Facility	1,305,237	1,354,118	1,358,067	1,653,350	2,288,423	2,326,505
General Services Fleet	2,284,631	2,322,211	2,327,617	2,019,599	2,388,504	2,466,404
Insurance	804,993	1,280,974	452,688	(271,868)	2,275,024	2,275,024
Total Expenses	<u>\$ 72,334,683</u>	<u>\$ 78,582,265</u>	<u>\$ 85,852,694</u>	<u>\$ 75,160,800</u>	<u>\$ 86,336,237</u>	<u>\$ 86,372,578</u>
<b>Transfers In (Out)</b>						
School Fund	\$ (980,000)	\$ (984,889)	\$ -	\$ 9	\$ -	\$ -
Debt Service	(1,000,000)	(343,590)	(687,178)	(356,711)	(687,178)	(687,178)
Utility Fund	(208,200)	(136,264)	691,840	4,395,828	4,851,421	3,887,762
Total Transfers	<u>\$ (2,188,200)</u>	<u>\$ (1,464,743)</u>	<u>\$ 4,662</u>	<u>\$ 4,039,126</u>	<u>\$ 4,164,243</u>	<u>\$ 3,200,584</u>
<b>ENDING BALANCE</b>	<u>\$ 5,506,780</u>	<u>\$ 5,178,310</u>	<u>\$ 925,646</u>	<u>\$ 5,570,746</u>	<u>\$ -</u>	<u>\$ -</u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
CIVIC CENTER FUND**

	<b>FY 2012 (ACTUAL)</b>	<b>FY 2013 (ACTUAL)</b>	<b>FY 2014 (ACTUAL)</b>	<b>FY 2015 (YTD 07-31-15)</b>	<b>FY 2016 (BUDGET)</b>	<b>FY 2017 (BUDGET)</b>
<b>Revenues</b>						
General Government Revenues	\$ 892,857	\$ 857,486	\$ 984,212	\$ 1,185,725	\$ 927,500	\$ 927,500
Miscellaneous Revenues	20,993	25,391	23,960	25,704	6,000	6,000
Utilization of Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Revenues</b>	<b><u>\$ 913,850</u></b>	<b><u>\$ 882,877</u></b>	<b><u>\$ 1,008,172</u></b>	<b><u>\$ 1,211,429</u></b>	<b><u>\$ 933,500</u></b>	<b><u>\$ 933,500</u></b>
<b>Expenses</b>						
Civic Center Shows	\$ 567,470	\$ 474,270	\$ 634,158	\$ 827,405	\$ 531,797	\$ 531,797
Concessions	43,940	49,758	65,067	67,520	58,612	58,612
Opera House	108,774	172,599	117,717	116,929	91,959	91,959
Vendor Sales	874	-	-	-	16,132	16,132
Bad Debt Expense	-	-	-	-	-	-
Use Fees-Civic Center	118,538	90,583	97,717	112,724	115,000	115,000
Use Fees-Concessions	35,103	39,731	39,726	53,014	50,000	50,000
Use Fees-Opera House	35,499	39,279	37,364	40,531	40,000	40,000
Use Fees-Vendors	<u>5,730</u>	<u>6,417</u>	<u>6,094</u>	<u>9,872</u>	<u>30,000</u>	<u>30,000</u>
<b>Total Expenses</b>	<b><u>\$ 915,928</u></b>	<b><u>\$ 872,637</u></b>	<b><u>\$ 997,843</u></b>	<b><u>\$ 1,227,995</u></b>	<b><u>\$ 933,500</u></b>	<b><u>\$ 933,500</u></b>
<b>Transfers In (Out)</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>
<b>ENDING BALANCE</b>	<b><u>\$ (2,078)</u></b>	<b><u>\$ 10,240</u></b>	<b><u>\$ 10,329</u></b>	<b><u>\$ (16,566)</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
SCHOOL FUND (SPECIAL REVENUE)**

	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Revenues</b>						
Taxes - Tobacco Stamps	\$ 294,300	\$ 265,950	\$ 257,850	\$ 203,850	\$ 250,000	\$ 250,000
Miscellaneous Revenue	386	393	259	37	-	-
Utilization of Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 Total Revenues	 <u>\$ 294,686</u>	 <u>\$ 266,343</u>	 <u>\$ 258,109</u>	 <u>\$ 203,887</u>	 <u>\$ 250,000</u>	 <u>\$ 250,000</u>
 <b>Expenses</b>						
City Schools	<u>\$ 3,894,778</u>	<u>\$ 3,906,473</u>	<u>\$ 3,879,170</u>	<u>\$ 3,266,462</u>	<u>\$ 3,983,188</u>	<u>\$ 3,987,452</u>
 Total Expenses	 <u>\$ 3,894,778</u>	 <u>\$ 3,906,473</u>	 <u>\$ 3,879,170</u>	 <u>\$ 3,266,462</u>	 <u>\$ 3,983,188</u>	 <u>\$ 3,987,452</u>
 <b>Transfers In (Out)</b>						
General Fund	\$ 980,000	\$ 984,889	\$ -	\$ -	\$ -	\$ -
Utility Fund	<u>2,683,626</u>	<u>2,685,611</u>	<u>3,140,000</u>	<u>3,060,000</u>	<u>3,733,188</u>	<u>3,737,452</u>
 Total Transfers	 <u>\$ 3,663,626</u>	 <u>\$ 3,670,500</u>	 <u>\$ 3,140,000</u>	 <u>\$ 3,060,000</u>	 <u>\$ 3,733,188</u>	 <u>\$ 3,737,452</u>
 <b>ENDING BALANCE</b>	 <u>\$ 63,534</u>	 <u>\$ 30,370</u>	 <u>\$ (481,061)</u>	 <u>\$ (2,575)</u>	 <u>\$ -</u>	 <u>\$ -</u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
DEBT SERVICE**

	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
<b>Revenues</b>						
Interest Income	\$ -	\$ -	\$ 8,430	\$ 4	\$ -	\$ -
Utilization of Fund Balance	-	-	-	-	-	-
Proceeds from Bond Sales	-	-	-	-	-	-
Bond Issue Premium	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,430</u>	<u>\$ 4</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Expenses</b>						
Debt Service	<u>\$ 4,687,531</u>	<u>\$ 10,731,736</u>	<u>\$ 16,513,498</u>	<u>\$ 1,497,766</u>	<u>\$ 4,465,310</u>	<u>\$ 3,051,379</u>
Total Expenses	<u>\$ 4,687,531</u>	<u>\$ 10,731,736</u>	<u>\$ 16,513,498</u>	<u>\$ 1,497,766</u>	<u>\$ 4,465,310</u>	<u>\$ 3,051,379</u>
<b>Transfers In (Out)</b>						
General Fund	\$ 1,000,000	\$ 343,590	\$ 687,178	\$ 356,711	\$ 687,178	\$ 687,178
Capital Imp Fund	-	-	(8,881)	-	-	-
Utility Fund	<u>3,687,515</u>	<u>4,388,147</u>	<u>4,176,529</u>	<u>1,140,879</u>	<u>3,778,132</u>	<u>2,364,201</u>
Total Transfers	<u>\$ 4,687,515</u>	<u>\$ 4,731,737</u>	<u>\$ 4,854,826</u>	<u>\$ 1,497,590</u>	<u>\$ 4,465,310</u>	<u>\$ 3,051,379</u>
<b>ENDING BALANCE</b>	<u>\$ (16)</u>	<u>\$ (5,999,999)</u>	<u>\$ (11,650,242)</u>	<u>\$ (172)</u>	<u>\$ -</u>	<u>\$ -</u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
UTILITY FUND**

	<b>FY 2012 (ACTUAL)</b>	<b>FY 2013 (ACTUAL)</b>	<b>FY 2014 (ACTUAL)</b>	<b>FY 2015 (YTD 07-31-15)</b>	<b>FY 2016 (BUDGET)</b>	<b>FY 2017 (BUDGET)</b>
<b>Revenues</b>						
Electric						
Electricity Sales	\$ 89,602,191	\$ 87,684,723	\$ 91,231,090	\$ 72,651,871	\$ 91,500,000	\$ 91,500,000
Other Revenues	<u>1,046,807</u>	<u>1,024,501</u>	<u>1,009,513</u>	<u>917,020</u>	<u>865,000</u>	<u>865,000</u>
Total Electric Revenues	<u>\$ 90,648,998</u>	<u>\$ 88,709,224</u>	<u>\$ 92,240,603</u>	<u>\$ 73,568,891</u>	<u>\$ 92,365,000</u>	<u>\$ 92,365,000</u>
Water						
Water Sales	\$ 9,058,725	\$ 8,201,360	\$ 8,547,122	\$ 7,170,926	\$ 9,077,500	\$ 9,077,500
Other Revenues	<u>241,712</u>	<u>184,163</u>	<u>156,561</u>	<u>145,272</u>	<u>159,000</u>	<u>159,000</u>
Total Water Revenues	<u>\$ 9,300,437</u>	<u>\$ 8,385,523</u>	<u>\$ 8,703,683</u>	<u>\$ 7,316,198</u>	<u>\$ 9,236,500</u>	<u>\$ 9,236,500</u>
Sewer						
Sewer Fees	\$ 10,436,818	\$ 11,906,826	\$ 13,982,602	\$ 11,685,487	\$ 13,700,000	\$ 13,700,000
Other Revenues	<u>2,309</u>	<u>10,680</u>	<u>14,645</u>	<u>13,650</u>	<u>5,000</u>	<u>5,000</u>
Total Sewer Revenues	<u>\$ 10,439,127</u>	<u>\$ 11,917,506</u>	<u>\$ 13,997,247</u>	<u>\$ 11,699,137</u>	<u>\$ 13,705,000</u>	<u>\$ 13,705,000</u>
Combined Revenues	<u>\$ 2,211,141</u>	<u>\$ 2,342,015</u>	<u>\$ 2,068,515</u>	<u>\$ 1,282,070</u>	<u>\$ 1,919,558</u>	<u>\$ 1,919,108</u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
UTILITY FUND**

	<b>FY 2012 (ACTUAL)</b>	<b>FY 2013 (ACTUAL)</b>	<b>FY 2014 (ACTUAL)</b>	<b>FY 2015 (YTD 07-31-15)</b>	<b>FY 2016 (BUDGET)</b>	<b>FY 2017 (BUDGET)</b>
Utilization of Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proceeds from Bond Sales	7,170,000	-	19,245,000	-	-	-
Bond Premium Amortization	15,819	15,819	109,413	-	-	-
Accumulated Depreciation	-	-	-	-	8,300,000	8,300,000
Gain/Loss on FA Disposals	-	(1,400,346)	(670,495)	(8,096)	-	-
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>                    </u>
Total Utilization	<u>\$ 7,185,819</u>	<u>\$ (1,384,527)</u>	<u>\$ 18,683,918</u>	<u>\$ (8,096)</u>	<u>\$ 8,300,000</u>	<u>\$ 8,300,000</u>
Total Revenues	<u>\$ 119,785,522</u>	<u>\$ 109,969,741</u>	<u>\$ 135,693,966</u>	<u>\$ 93,858,200</u>	<u>\$ 125,526,058</u>	<u>\$ 125,525,608</u>
<b>Expenses</b>						
Debt Service	<u>\$ 5,730,596</u>	<u>\$ 6,049,776</u>	<u>\$ 4,036,246</u>	<u>\$ 967,788</u>	<u>\$ 5,948,665</u>	<u>\$ 7,353,346</u>
Dothan Utilities-Electric						
Elec Energy Purchase for Resale	\$ 69,188,689	\$ 67,031,523	\$ 73,641,678	\$ 59,769,531	\$ 74,000,000	\$ 74,000,000
Other	<u>10,715,940</u>	<u>5,645,505</u>	<u>9,265,857</u>	<u>9,180,682</u>	<u>12,516,620</u>	<u>13,780,355</u>
Total Electric	<u>\$ 79,904,629</u>	<u>\$ 72,677,028</u>	<u>\$ 82,907,535</u>	<u>\$ 68,950,213</u>	<u>\$ 86,516,620</u>	<u>\$ 87,780,355</u>
Dothan Utilities-Water	\$ 5,926,802	\$ 6,641,288	\$ 6,444,437	\$ 4,883,317	\$ 6,274,425	\$ 6,431,496
Dothan Utilities-Wastewater Collection	2,941,005	8,087,159	7,029,249	3,643,256	2,478,907	2,240,654
Dothan Utilities-Wastewater Treatment	4,961,916	4,346,908	4,045,949	3,494,309	4,077,237	4,152,152
Finance-Utility Collections	1,963,121	1,876,462	1,931,361	1,637,336	1,881,299	1,767,239

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
UTILITY FUND**

	<u>FY 2012</u> <u>(ACTUAL)</u>	<u>FY 2013</u> <u>(ACTUAL)</u>	<u>FY 2014</u> <u>(ACTUAL)</u>	<u>FY 2015</u> <u>(YTD 07-31-15)</u>	<u>FY 2016</u> <u>(BUDGET)</u>	<u>FY 2017</u> <u>(BUDGET)</u>
Finance-Utility Services	\$ 784,230	\$ 840,669	\$ 893,052	\$ 712,335	\$ 786,164	\$ 810,951
Combined Utility Expense	<u>2,934,121</u>	<u>3,213,976</u>	<u>4,937,510</u>	<u>3,846,242</u>	<u>5,200,000</u>	<u>5,000,000</u>
 Total Expenses	 <u>\$ 105,146,420</u>	 <u>\$ 103,733,266</u>	 <u>\$ 112,225,339</u>	 <u>\$ 88,134,796</u>	 <u>\$ 113,163,317</u>	 <u>\$ 115,536,193</u>
 <b>Transfers In (Out)</b>						
General Fund	\$ 208,200	\$ 136,264	\$ (691,840)	\$ (4,395,828)	\$ (4,851,421)	\$ (3,887,762)
Special Assessment Fund	61,114	5,990	1,470	755	-	-
Debt Service Fund	(3,687,515)	(4,388,147)	(4,176,529)	(1,140,879)	(3,778,132)	(2,364,201)
School Fund	<u>(2,683,626)</u>	<u>(2,685,611)</u>	<u>(3,140,000)</u>	<u>(3,060,000)</u>	<u>(3,733,188)</u>	<u>(3,737,452)</u>
 Total Transfers	 <u>\$ (6,101,827)</u>	 <u>\$ (6,931,504)</u>	 <u>\$ (8,006,899)</u>	 <u>\$ (8,595,952)</u>	 <u>\$ (12,362,741)</u>	 <u>\$ (9,989,415)</u>
 <b>ENDING BALANCE</b>	 <u>\$ 8,537,275</u>	 <u>\$ (695,029)</u>	 <u>\$ 15,461,728</u>	 <u>\$ (2,872,548)</u>	 <u>\$ -</u>	 <u>\$ -</u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
STREET PAVING FUND**

	<b>FY 2012 (ACTUAL)</b>	<b>FY 2013 (ACTUAL)</b>	<b>FY 2014 (ACTUAL)</b>	<b>FY 2015 (YTD 07-31-15)</b>	<b>FY 2016 (BUDGET)</b>	<b>FY 2017 (BUDGET)</b>
<b>Revenues</b>						
Miscellaneous Revenue	\$ 6,772	\$ (64)	\$ 137	\$ -	\$ -	\$ -
Special Assessments	53,126	5,503	1,338	-	1,500	1,500
Utilization of Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
 Total Revenues	 <u>\$ 59,898</u>	 <u>\$ 5,439</u>	 <u>\$ 1,475</u>	 <u>\$ -</u>	 <u>\$ 1,500</u>	 <u>\$ 1,500</u>
<b>Expenses</b>						
Total Expenses	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 68</u>	<u>\$ -</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>
 Transfers In (Out)	 <u>\$ (61,114)</u>	 <u>\$ (5,990)</u>	 <u>\$ (1,470)</u>	 <u>\$ (755)</u>	 <u>\$ -</u>	 <u>\$ -</u>
 <b>ENDING BALANCE</b>	 <u><u>\$ (1,216)</u></u>	 <u><u>\$ (551)</u></u>	 <u><u>\$ (63)</u></u>	 <u><u>\$ (755)</u></u>	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>

NOTE: Encumbrances not included in actual expenses.

**CITY OF DOTHAN  
FY 2016 & FY 2017  
SCHOOL FUND (SPECIAL REVENUE)**

	<u>2016</u>	<u>2017</u>
Dothan City Schools - Cash Appropriations		
Undesignated Cash	\$ 2,696,036	\$ 2,696,036
Band/Academic Travel and Athletic Programs (Suggested)	50,276	50,276
Repairs & Maintenance Supplies	130,453	130,453
Water, Electricity, & Sewer	<u>861,522</u>	<u>861,522</u>
Total Cash Appropriations Paid to Schools	<u>\$ 3,738,286</u>	<u>\$ 3,738,286</u>
 Monies paid by the City of Dothan on behalf of the Dothan City Schools		
Insurance	\$ 107,446	\$ 107,446
Printing (Tobacco Stamps)	33,000	33,000
School Crossing Guards	104,456	108,720
Debt Service: Principal, Interest & Exchange Expense	<u>1,275,250</u>	<u>1,284,500</u>
Total Paid on Behalf of Schools - (In the City's Budget)	<u>\$ 1,520,152</u>	<u>\$ 1,533,666</u>
Total School Appropriation	\$ 5,258,438	\$ 5,271,952
Less Amount Paid by Schools for 1999 Debt Service	<u>(676,158)</u>	<u>(675,708)</u>
	<u>\$ 4,582,280</u>	<u>\$ 4,596,244</u>

**CITY OF DOTHAN**  
**FY 2016 & FY 2017**  
**TARGET OPERATING BUDGETS & PERSONAL SERVICES**  
**(BY DEPARTMENT)**

<u>DEPARTMENT</u>	<u>TARGET OPERATING BUDGET (TOB)</u>			<u>PERSONAL SERVICES*</u>		
	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
General Administrative Department	\$ 653,949	\$ 647,666	\$ 772,666	\$ 2,209,678	\$ 2,011,807	\$ 2,076,820
Information Sys/Tech Department	1,458,485	1,765,465	1,765,465	1,537,940	1,561,805	1,618,305
Finance Department/Accounting	142,201	148,201	148,201	971,133	951,147	985,080
Personnel Department	218,138	218,138	218,138	962,596	971,705	1,007,975
Judicial Department	150,110	152,610	152,610	932,085	910,359	942,578
Police Department	2,367,837	2,181,762	2,181,762	16,697,025	16,615,295	17,186,543
Fire Department	872,532	861,632	861,632	13,230,026	13,180,744	13,639,863
Public Works Dept/Street	785,172	687,572	687,572	2,759,121	2,675,483	2,769,135
Public Works Dept/Engineering	455,011	454,011	454,011	2,467,207	2,525,635	2,616,982
Public Works Dept/Environmental	1,615,050	1,605,750	1,605,750	4,443,241	4,325,456	4,474,641
Planning and Development	215,600	255,805	255,805	1,668,764	1,856,261	1,923,984
Leisure Services Department	2,324,596	2,449,408	2,492,158	5,274,481	5,507,549	5,704,329
Performing Arts Department	387,856	368,856	368,856	757,946	778,348	804,848
General Services Dept/Admin	28,450	27,950	27,950	320,994	400,511	415,289
General Services Dept/Facility	354,166	335,166	335,166	1,127,355	1,103,257	1,141,339
General Services Dept/Fleet	208,285	193,535	193,535	2,272,274	2,192,979	2,270,879
Dothan Utilities Dept/Electric	3,409,121	3,462,121	3,462,121	5,177,739	5,387,271	5,576,006
Dothan Utilities Dept/Water	2,696,764	2,606,764	2,671,764	2,590,268	2,645,507	2,737,578
Dothan Utilities Dept/WWC	544,025	673,550	673,550	1,216,157	1,224,290	1,266,037
Dothan Utilities Dept/WWT	1,585,419	1,921,059	1,921,059	2,098,502	2,103,675	2,178,590
Finance Dept/Utility Collections	665,537	705,537	705,537	1,013,725	1,025,762	1,061,702
Finance Dept/Utility Services	90,134	85,734	85,734	698,981	700,430	725,217
<b>Total</b>	<b>\$ 21,228,438</b>	<b>\$ 21,808,292</b>	<b>\$ 22,041,042</b>	<b>\$ 70,427,238</b>	<b>\$ 70,655,276</b>	<b>\$ 73,123,720</b>

\* Salaries and Fringe Benefits (FICA, Retirement, Worker's Compensation, FUI, Insurance and Employee Assistance Program).

**CITY OF DOTHAN  
FY 2016 & 2017  
BUDGETED FUNDS OTHER THAN DEPARTMENTAL TARGET BUDGET**

	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
General Administration-City Wide Projects	\$ 66,000	\$ 162,624	\$ 174,466
Fleet Replacement	2,750,000	3,250,000	2,750,000
Economic Development	150,000	150,000	150,000
Lobbyist	60,000	60,000	60,000
Downtown Improvements	11,000	11,000	11,000
Computer Upgrades and Software	500,000	500,000	500,000
Training-City Wide	50,000	15,000	15,000
Police/Fire Training Center	-	250,000	250,000
Fire Station No. 3 Design	-	136,000	-
Street Resurfacing	1,500,000	2,000,000	2,000,000
Sidewalks	250,000	250,000	250,000
Road and Bridge Improvements	1,000,000	1,000,000	1,000,000
Tipping, Transportation & Disposal of Solid Waste	-	925,000	-
Curbside Trash Waste Disposal	-	125,000	-
Water World Repairs and Solomon Park	-	475,000	-
Andrew Belle Pool & Wiregrass Wellness Pool Equipment	-	5,500	13,000
Facility Repairs	600,000	750,000	600,000
ADA Compliance	250,000	250,000	250,000
Electric Transformers	500,000	800,000	800,000
ERT Program	200,000	200,000	-
Advanced Metering Infrastructure	-	-	1,000,000
Utilities Hardened Dispatch Center Design	-	-	75,000
Red Water Project	-	100,000	100,000
Generators, Portable Hookups & Portable Bypass Pumps	-	280,000	-
Depreciation/Electric	1,685,000	2,100,000	2,100,000
Depreciation/Water	720,000	900,000	900,000
Depreciation/WWC	300,000	300,000	300,000
Depreciation/Combined Utility	2,900,000	5,000,000	5,000,000
	<u>\$ 13,492,000</u>	<u>\$ 19,995,124</u>	<u>\$ 18,298,466</u>

**CITY OF DOTHAN  
FY 2016 & 2017  
RECAP**

	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
General & Utility Funds - City Departments			
Personal Services	\$ 70,427,238	\$ 70,655,276	\$ 73,123,720
Target Operating Budget	21,228,438	21,808,292	22,041,042
Electric Energy Purchased for Resale	70,000,000	74,000,000	74,000,000
Budgeted Funds Other Than Departmental Target Budget	13,492,000	19,995,124	18,298,466
Insurance			
Property Insurance - City Departments	179,926	172,450	172,450
Aggregate and Specific Insurance	325,000	325,000	325,000
Transitional Reinsurance-Affordable Care Act	150,000	190,000	190,000
City's Contribution to Retiree's Health/Medical Insurance	720,000	600,000	600,000
Employee Ins, Workers Compensation and Self Insured	1,910,253	2,275,024	2,275,024
Dothan Downtown Redevelopment Authority	200,000	225,000	225,000
Convention & Visitors Bureau	1,050,000	1,050,000	1,050,000
Chamber of Commerce	300,000	300,000	300,000
Troy University	-	100,000	100,000
SARCOA-Senior Resource Center	50,000	50,000	50,000
Agencies	2,899,561	1,804,723	1,804,723
Debt Service	9,370,052	10,413,975	10,404,725
Civic Center	690,700	933,500	933,500
School Fund	3,981,197	3,983,188	3,987,452
Street Paving	4,000	1,500	1,500
	<u>                    </u>	<u>                    </u>	<u>                    </u>
Total Operating Budget	<u>\$ 196,978,365</u>	<u>\$ 208,883,052</u>	<u>\$ 209,882,602</u>